COMPREHENSIVE ANNUAL

FINANCIAL REPORT



Clear Answers for Clean Water™

FOR THE FISCAL YEARS ENDED DECEMBER 31, 2020 AND 2019

Western Lake Superior Sanitary District

Duluth, Minnesota

COMPREHENSIVE ANNUAL FINANCIAL REPORT

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FOR THE FISCAL YEARS ENDED DECEMBER 31, 2020 AND 2019

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA COMPREHENSIVE ANNUAL FINANCIAL REPORT YEARS ENDED DECEMBER 31, 2020 AND 2019

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Western Lake Superior Sanitary District

March 31, 2021

Board of Directors Western Lake Superior Sanitary District 2626 Courtland Street Duluth, Minnesota 55806

The Comprehensive Annual Financial Report of the Western Lake Superior Sanitary District (WLSSD) for the fiscal year ended December 31, 2020 is hereby submitted. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with WLSSD. To the best of our knowledge and belief, the enclosed data are accurate in all material respects and are reported in a manner designed to fairly present the financial position and results of operations of the enterprise fund. All disclosures necessary to enable the reader to gain an understanding of the financial activities of the WLSSD have been included. Please refer to the Management Discussion and Analysis section of this document for a more detailed discussion of WLSSD financial and planning highlights.

Services of WLSSD

WLSSD is located in northeastern Minnesota, and encompasses 513 square miles and includes the cities of Cloquet, Carlton, Scanlon, and Wrenshall, and townships of Silver Brook, Thomson, and Twin Lakes in Carlton County and the cities of Duluth, Hermantown, Proctor, and Rice Lake, and the townships of Canosia, Duluth, Grand Lake, Lakewood, Midway, and Solway in St. Louis County.

WLSSD was established in 1971 to improve and protect the waters of the lower St. Louis River basin. This was accomplished by providing wastewater treatment to the municipalities listed above, as well as to four large industrial customers. In 1974, the State Legislature also gave WLSSD the additional responsibility for solid waste management. The combination of both wastewater treatment and proper solid waste management resulted in the cleanup of the waters of the St. Louis River which remains one of the most significant events in the environmental history of this region.

The WLSSD continues to make significant capital investments in our wastewater collection and treatment systems and our solid waste services. Long-term strategic, asset management and capital planning have ensured that the WLSSD continues to meet all financial, environmental and operational requirements.

Local Economy

WLSSD serves a large geographic territory (513 square miles) with a relatively diverse service area and a population of approximately 139,300. The WLSSD serves a region with a diverse economy comprised of healthcare, forest products manufacturing, aviation and a large and robust higher education sector. All of these sectors were negatively impacted by the COVID-19 pandemic in the first half of 2020 and have been rebounding since. The segment most significantly impacted in 2020 is forest products. This segment saw significant slow down due to competitive pressures from electronic media and the COVID-19 pandemic. In June 2020 the Verso paper mill in Duluth announced an indefinite idle. This mill remains shutdown and it is unclear when, and if, it may restart. The Sappi pulp and paper mill had downtime in the second quarter of 2020 but has run steadily since. The WLSSD has made process changes to improve the ability of our treatment plant to better respond to the ebbs and flows from our commercial and industrial sector. The financial performance of the WLSSD during 2020 is a testament to this success.

Long-term Financial Planning

As part of the Master Planning Process, WLSSD develops ten (10) year capital plans for both Wastewater and Solid Waste operations. This planning process integrates projected changes in demand with an engineering assessment of the major components of the facility. These capital projections are utilized in combination with loading projections and operating assumptions to develop a ten year projection for operating costs. These projections are used to make informed decisions on debt and loan financing to ensure adequate fund balances are maintained over both the short and long-terms.

Internal Controls

WLSSD management is responsible for designing, establishing and maintaining an internal control system that protects WLSSD assets from loss, theft or misuse and ensures that adequate accounting data is compiled to prepare the financial statements in accordance with generally accepted accounting principles. Internal control systems are designed to provide reasonable assurance that these objectives are met, while recognizing that the cost of a control should not exceed the benefits. The evaluation of costs and benefits requires management estimates and judgments. WLSSD's internal control system is continually monitored and evaluated by management as a good business practice.

Independent Audit

WLSSD's enabling legislation requires an annual audit of all books and accounts to be made by independent certified public accountants or by the State Auditor's office. This requirement has been complied with, and the certified public accountants' opinion accompanies this report.

The auditors will issue a management and compliance letter covering the review made as part of their examination of the District's system of internal control and compliance with applicable legal provisions. The management and compliance letter will not modify or affect in any way this report on the financial statements.

Awards

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the WLSSD for its Comprehensive Annual Financial Report for the fiscal year ended December 31, 2019. This was the thirty-sixth consecutive year that the WLSSD has received this prestigious award. In order to be awarded a Certificate of Achievement, WLSSD published an easily readable and efficiently organized Comprehensive Annual Financial Report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgments

The accurate and timely preparation of this report could not have been accomplished without the efficiency and dedication of WLSSD's Business Services Division. We express our appreciation to all members of the division, and to the staff of the certified public accountants who reviewed and assisted in the preparation. We would also like to thank the WLSSD Board of Directors for their interest and support in planning and conducting the financial operations of the District in a responsible and progressive manner.

Respectfully submitted,

Maria Bohre

Marianne Bohren

Executive Director

Cathy Remington
Director of Finance



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

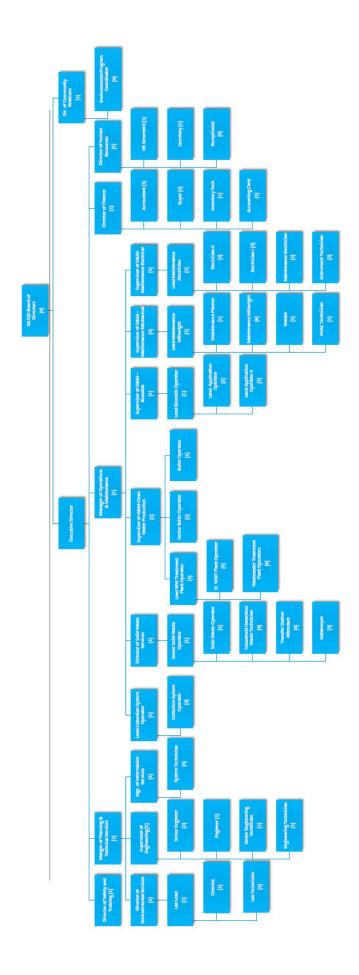
Western Lake Superior Sanitary District Minnesota

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

December 31, 2019

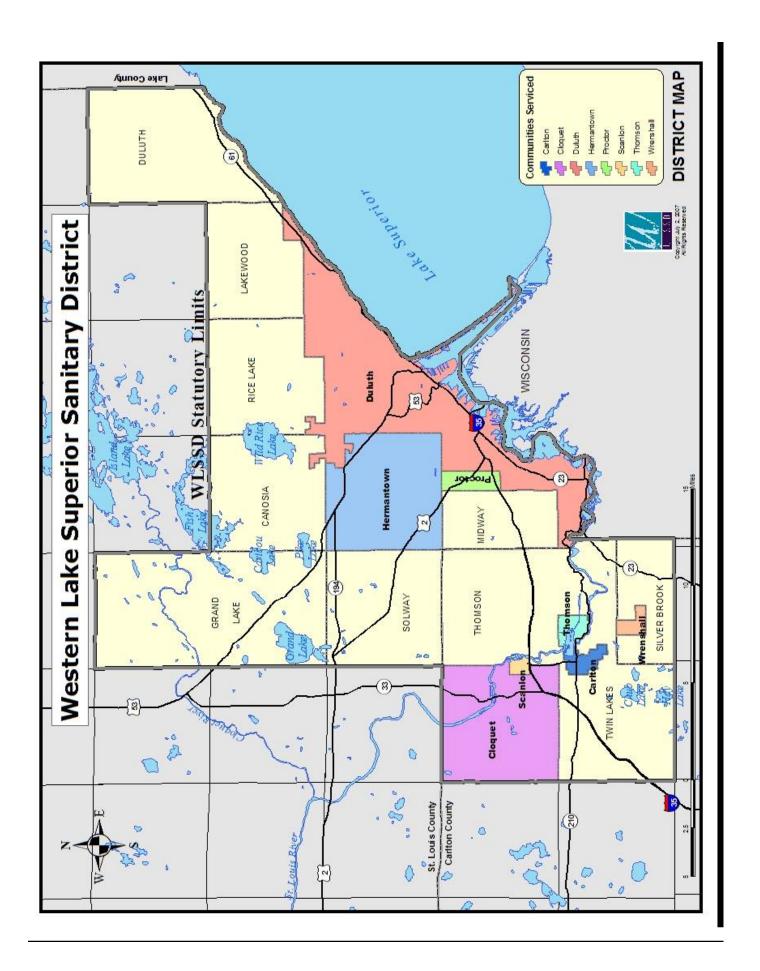
Executive Director/CEO

Christopher P. Morrill



WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA BOARD OF DIRECTORS

Members	Length of Service Appointment Date		Term Expires
Ruth Janke	11.5 Years	7/1/2009	7/1/2021
Archie Chelseth	6.5 Years	7/1/2014	7/1/2021
Paul Thomsen	8.5 Years	6/25/2012	7/1/2021
James Aird	11.5 Years	4/30/2009	7/1/2022
Dave Manderfeld	16.5 Years	8/24/2004	7/1/2022
Julene Boe	7.5 Years	7/1/2013	7/1/2022
Loren Lilly	3.5 Years	4/18/2017	7/1/2023
Laura Ness	3.5 Years	7/17/2017	7/1/2023
Marcia Podratz	8.5 Years	4/23/2012	7/1/2023
Executive Team	Pos	ition	Length of Service
Marianne Bohren	Executive Director	16.5 Years	
Carrie Clement	Manager of Planning &	20 Years	
Al Parrella	Manager of Operations	42 Years	



FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

Board of Directors Western Lake Superior Sanitary District Duluth, Minnesota

Report on the Financial Statements

We have audited the accompanying financial statements of Western Lake Superior Sanitary District (WLSSD), as of and for the years ended December 31, 2020 and 2019, and the related notes to the financial statements, which collectively comprise WLSSD's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to WLSSD's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of WLSSD's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Western Lake Superior Sanitary District as of December 31, 2020 and 2019, and the respective changes in financial position and, cash flows, thereof, for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, Schedule of WLSSD's Proportionate Share of the Net Pension Liability, Schedule of WLSSD's Contributions, and Schedule of Changes in WLSSD's OPEB Liability, Related Ratios, and Notes, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise WLSSD's basic financial statements. The introductory section, Detailed Schedule of Revenue Compared to Budget, Detailed Schedule of Expenses Compared to Budget - Departmental Level and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements. The Schedule of Expenditures of Federal Awards, as required of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), is also presented for purposes of additional analysis and is not a required part of the basic financial statements.

The Detailed Schedule of Revenue Compared to Budget, Detailed Schedule of Expenses Compared to Budget - Departmental Level, and Schedule of Expenditures of Federal Awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated March 31, 2021, on our consideration of WLSSD's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the WLSSD's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering WLSSD's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Brainerd, Minnesota March 31, 2021

This section presents management's analysis of the Western Lake Superior Sanitary District's (WLSSD) financial condition and activities for the fiscal year ending December 31, 2020. Please read this information in conjunction with the financial statements, which follow this section.

FINANCIAL HIGHLIGHTS

- Operating revenues decreased by \$287,152 or 0.75% lower than 2019. Total budgeted wastewater charges for 2020 increased by 1.68% over 2019. Overall, actual wastewater charges in 2020 were \$297,533 lower than 2019 primarily due to decreased loadings due to the indefinite idle of the Verso Duluth Mill in June 2020 and the impacts of COVID-19 pandemic. Solid waste user charges and service fees were \$89,403 lower than 2019 due to the impacts of the COVID-19 pandemic. The capacity availability fee was \$186,346 lower than 2019 due to decreased projects. Miscellaneous income was \$286,130 higher than 2019 primarily due to hauled waste user charges.
- Operating expenses before depreciation and other expenses were 2.55% or \$637,800 higher than prior year expenses. Operating expenses for payroll were higher in 2020 by \$216,237 due to contractual and medical insurance increases; contract services were higher in 2020 by \$202,579 primarily due to electrical contract services and solid waste disposal costs; repairs and maintenance expenses were higher in 2020 by \$151,321 due to required maintenance due; and other post-employment benefit expenses were higher in 2020 by \$88,893 due to actuarial valuations. Other expenses were lower in 2019 by \$374,407 due to disposal of inventory in 2019 that did not occur in 2020.
- WLSSD continued to fund a significant portion of capital projects from current revenues. Wastewater capital projects funded from current revenue were \$3.2 million in 2020.

OVERVIEW OF THE FINANCIAL STATEMENTS

Management's Discussion and Analysis (MD&A) serves as an introduction to the basic financial statements. The MD&A represents management's examination and analysis of WLSSD's financial condition and performance. The MD&A is required to accompany the basic financial statements and notes to the financial statements and, therefore, is included as required supplementary information.

REQUIRED FINANCIAL STATEMENTS

The financial statements of WLSSD are presented as an enterprise fund using the accrual basis of accounting that is similar to the accounting used by private sector companies. The Statement of Net Position includes all of WLSSD's assets, deferred outflows of resources, liabilities, and deferred inflows of resources and provides information about the nature and amounts of investments in resources (assets) and the obligation to creditors (liabilities). It also provides the basis for evaluating the capital structure and assessing the liquidity of WLSSD.

REQUIRED FINANCIAL STATEMENTS (CONTINUED)

All of the current year's revenues and expenses are accounted for in the Statement of Revenues, Expenses, and Changes in Net Position. This statement measures the performance of the operations over the past year and can be used to determine whether WLSSD has recovered all of its costs through its user fees and other charges.

The Statement of Cash Flows reports cash receipts, cash payments, and net changes in cash resulting from operations, investments, and financing activities and provides answers to such questions as where did the cash come from, what was cash used for, and what was the change in the cash balance during the reporting period.

NET POSITION

To begin our analysis, a summary of WLSSD's Statement of Net Position is presented in Table A-1.

Table A-1
Condensed Statement of Net Position
(000's)

	202	20	2019	2018	Inc	to 2020 crease crease)	In	8 to 2019 crease ecrease)
Current and Other Assets	\$	57,836	\$ 54,724	\$ 50,896	\$	3,112	\$	3,828
Capital Assets		103,632	104,655	95,466		(1,023)		9,189
Total Assets		161,468	159,379	146,362		2,089		13,017
Deferred Outflows of Resources		653	461	1,016		192		(555)
Current Liabilities		10,772	12,706	11,100		(1,934)		1,606
Long-Term Debt		53,010	51,778	45,671		1,232		6,107
Total Liabilities		63,782	64,484	56,771		(702)		7,713
Deferred Inflows of Resources		408	1,316	1,687		(908)		(371)
Net Investment in								
Capital Assets		49,950	49,065	47,993		885		1,072
- Restricted		24,850	22,685	20,430		2,165		2,255
- Unrestricted		23,131	22,290	20,497		841		1,793
Total Net Position	\$	97,931	\$ 94,040	\$ 88,920	\$	3,891	\$	5,120

REQUIRED FINANCIAL STATEMENTS (CONTINUED)

NET POSITION (CONTINUED)

As noted in the table above, total Net Position increased by \$3.89 million in 2020 as compared to \$5.12 million in 2019. The 2020 increase resulted from total assets increasing by \$2.09 million, GASB 68 Deferred Outflows increasing by \$0.19 million, total liabilities decreasing by \$0.70 million, and GASB 68 Deferred Inflows decreasing by \$0.91 million. The 2019 increase resulted from total assets increasing by \$13.02 million, GASB 68 Deferred Outflows decreasing by \$0.56 million, total liabilities increasing by \$7.71 million, and GASB 68 Deferred Inflows decreasing by \$0.37 million. In 2020, current and other assets increased by \$3.11 million primarily due to a decrease in cash and cash equivalents of \$5.20 million, offset by an increase in investments of \$6.15 million and an increase of assets restricted for Wastewater Infrastructure Fund and Debt Service of \$2.18 million. In 2019, current and other assets increased by \$3.83 million primarily due to an increase in cash and cash equivalents of \$3.46 million and an increase of assets restricted for Wastewater Infrastructure Fund and Debt Service of \$1.42 million offset by a decrease in investments of \$1.69 million. In 2020, net capital assets decreased by \$1.02 million primarily due to depreciation expense (\$11.25 million) exceeding capital outlays related to wastewater projects related to Oxygen Plant and Main Switchgear improvements (\$5.09 million), Miscellaneous Interceptor improvements (\$1.57 million), and other wastewater projects (\$3.57 million). In 2019, net capital assets increased by \$9.19 million primarily due to capital outlays related to wastewater projects related to Oxygen Plant and Main Switchgear improvements (\$9.14 million), Secondary Clarifier improvements (\$3.62 million), Miscellaneous Interceptor improvements (\$2.10 million), Cloquet Pump Station improvements (\$0.85 million) and other wastewater (\$4.35 million) projects less depreciation expense (\$10.87 million).

Current liabilities decreased in 2020 by \$1.93 million primarily due to a decrease in current portion of general obligation debt service (\$1.31 million), and a decrease in Construction Contracts Payable (\$1.15 million) offset by an increase in accounts payable (\$0.25 million). Current liabilities increased in 2019 by \$1.60 million primarily due to an increase in Construction Contracts Payable. The increase in long-term liabilities of 2020 of \$1.23 million is primarily due to an increase in long-term debt financing (new debt issues higher than debt payoff of \$0.58 million) and an increase in Net Pension Liability (\$0.69 million). The increase in long-term liabilities of 2019 of \$6.11 million is primarily due to an increase in long-term debt financing (new debt issues higher than debt payoff).

REQUIRED FINANCIAL STATEMENTS (CONTINUED)

NET POSITION (CONTINUED)

Table A-2 Condensed Statement of Revenues, Expenses, and Changes in Net Position $(000\mbox{'s})$

	2	2020	2019	2018]	2019 to 2020 Dollar Change Increase (Decrease)]	2018 to 2019 Dollar Change Increase (Decrease)
Operating Revenues				2010		(Beer cuse)		(Beer ease)
Wastewater User Charges	\$	27,477	\$ 27,774	\$ 26,786	\$	(297)	\$	988
Solid Waste Fees		8,261	8,350	8,224		(89)		126
District-Wide Allocation		355	355	355		-		-
Capacity Availability Fee		528	715	471		(187)		244
Other Operating Revenues		1,346	1,060	988		286		72
Nonoperating Revenues:								
Earnings on Investments		542	924	601		(382)		323
Intergovernmental Grants		376	375	390		1		(15)
Other Nonoperating Revenue		-	14	14		(14)		-
Property Taxes		1,212	1,135	1,130		77		5
Total Revenues		40,097	40,702	38,959		(605)		1,743
Operating Expenses		25,672	25,409	25,202		263		207
Depreciation Expenses		11,253	10,871	10,024		382		847
Non-Operating Expenses		717	525	661		192		(136)
Total Expenses		37,642	36,805	35,887		837		918
Income (Loss) Before								
Capital Contributions		2,455	3,897	3,072		(1,442)		825
Capital Contributions		1,436	1,223	349		213		874
Changes in Net Position		3,891	5,120	3,421		(1,229)		1,699
Beginning Net Position		94,040	88,920	85,499		5,120		3,421
Ending Net Position	\$	97,931	\$ 94,040	\$ 88,920	\$	3,891	\$	5,120

REQUIRED FINANCIAL STATEMENTS (CONTINUED)

NET POSITION (CONTINUED)

While the Statement of Net Position shows the change in financial position, the Statement of Revenues, Expenses and Changes in Net Position provides answers as to the nature and source of these changes. As can be seen in Table A-2 above, in 2020, the income or loss before capital contributions was \$2.46 million, in 2019 the income or loss before capital contributions was \$3.90 million, and in 2018, the income or loss before capital contributions was \$3.07 million. Operating revenues decreased by \$0.29 million in 2020 primarily due to a decrease in wastewater user charges due to the indefinite idle of the Verso Duluth Mill in June 2020 and the impacts of COVID-19 pandemic. Operating revenues increased by \$1.43 million in 2019 primarily due to an increase in wastewater user charges of \$0.99 million and an increase in Capacity Availability Fee revenue of \$0.24 million. Non-operating revenues for 2020 decreased by \$0.32 million primarily due to a decrease in earnings on investments. Non-operating revenues for 2019 increased by \$0.31 million primarily due to an increase in earnings on investments.

Total operating expenses increased by \$0.26 million in 2020. Primary expense increases were \$0.22 million for payroll, \$0.20 million for electrical contract services and solid waste disposal costs, \$0.15 million for repairs and maintenance expenses and \$0.09 million for other post-employment benefit expenses offset by a decrease of \$0.37 million for other expenses. Total operating expenses increased by \$0.21 million in 2019. Primary expense increases were \$0.63 million for payroll, \$0.32 million for chemicals and \$0.33 million for other expenses related to obsolete inventory offset by decreases in expenses of \$0.37 million for electrical expenses, \$0.36 million for contract services primarily for electrical contractors and \$0.31 for repairs.

CAPITAL ASSETS

At the end of 2020, WLSSD had invested \$361.28 million in capital assets as shown in Table A-3. Capital assets increased by \$10.23 million primarily due to improvements to the wastewater plant and other wastewater improvements.

Table A-3 Capital Assets (000's)

	2020	2019	2018	Dol	19 to 2020 lar Change Increase Decrease)	2018 to 2019 Dollar Change Increase (Decrease)
Land & Easements	\$ 812	\$ 812	\$ 812	\$	_	\$
Improvements	249,596	239,961	220,449		9,635	19,512
Buildings & Structures	74,672	74,672	74,672		-	-
Furniture & Equipment	32,656	32,237	31,846		419	391
Motor Vehicle	3,547	3,371	3,234		176	137
Total	361,283	351,053	331,013		10,230	20,040
Less: Accumulated Depreciation	 257,651	246,399	235,547		11,253	10,852
Net Capital Assets	\$ 103,632	\$ 104,655	\$ 95,466	\$	(1,023)	\$ 9,189

More detailed information about WLSSD's capital assets is presented in Note 3.A.3 to the financial statements.

DEBT ADMINISTRATION

WLSSD is required to maintain, in a sinking fund at year-end, cash and investments to meet the debt service payments for the following year. Wastewater debt service charges are recovered entirely through user charges. It is the goal of management to maintain a minimum of 120% the following year's debt service in the fund at year-end. Such a goal has been incorporated into all future long-term capital planning.

General obligation indebtedness at year-end 2020 was \$52.44 million. This amount includes \$1.50 million in general obligation bonds and \$50.95 million in general obligation notes from the State of Minnesota revolving loan fund. Additional general obligation revenue notes were issued in the amount of \$6.99 million to fund wastewater infrastructure. More detailed information about WLSSD's long-term debt activity is presented in Notes 3.B. 2-4.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA OPERATING INFORMATION CAPITAL ASSET STATISTICS – WATERWATER OPERATIONS LAST TEN FISCAL YEARS

DEBT ADMINISTRATION (CONTINUED)

General obligation indebtedness at year-end 2019 was \$53.19 million. This amount includes \$4.47 million in general obligation bonds and \$48.72 million in general obligation notes from the State of Minnesota revolving loan fund. Additional general obligation revenue notes were issued in the amount of \$14.34 million to fund wastewater infrastructure. More detailed information about WLSSD's long-term debt activity is presented in Notes 3.B. 2-4.

ECONOMIC FACTORS

Table A-4 shows the wastewater rate history for each of the four billing parameters: flow, peak flow, BOD, and suspended solids for the period 2016 through 2020. For the five-year period presented the cost of flow increased by 13.89%, the cost of peak flow increased by 30.05%, the cost of BOD increased by 38.76% and the cost of suspended solids decreased by 4.69%. The typical domestic strength (domestic equivalent) cost per 1000 gallons increased by 9.50% over this period. Domestic strength wastewater assumptions are 200 MG/L for BOD and 200 MG/L for suspended solids.

Table A-4
Wastewater Rate History

				Suspended	
	Flow	Peak Flow	BOD	Solids	Domestic Equivalent
Fiscal Year	(per 1000 gal)	(per 1000 gal)	(per lb)	(per lb)	Cost/1000 gallons
2016	0.5472	0.0193	0.1432	0.3026	1.78
2017	0.5338	0.0193	0.1557	0.2930	1.78
2018	0.5759	0.0199	0.1625	0.3120	1.88
2019	0.5558	0.0265	0.1847	0.2951	1.87
2020	0.6232	0.0251	0.1987	0.2884	1.95

FINANCIAL CONTACT

This financial report is designed to provide our customers and creditors with a general overview of WLSSD's finances and to demonstrate WLSSD's accountability. If you have questions about this report or need additional financial information, contact the Western Lake Superior Sanitary District, 2626 Courtland Street, Duluth, Minnesota 55806-1894.

BASIC FINANCIAL STATEMENTS

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA COMPARATIVE STATEMENT OF NET POSITION DECEMBER 31, 2020 AND 2019

	2020	2019		
Assets and Deferred Outflows of Resources				
Current Assets:				
Cash and Cash Equivalents	\$ 4,005,159	\$	9,209,720	
Investments	22,137,937		15,983,071	
Accounts Receivable	2,173,563		2,290,349	
Accrued Interest Receivable	74,798		153,946	
Due from Other Governments	1,329,218		1,489,461	
Inventory	2,441,690		2,266,621	
Prepaid Expense	588,744		426,168	
Assets Restricted for Memorial Fund			-,	
Investments	2,336		2,433	
Assets Restricted for Wastewater Infrastructure Fund	_,===		_,	
Capital Replacement				
Investments	5,600,942		4,180,115	
Assets Restricted for General Obligation Debt Service	3,000,712		1,100,110	
Investments	 6,548,990		7,863,608	
Total Current Assets	 44,903,377		43,865,492	
Noncurrent Assets:				
Assets Restricted for General Obligation Debt Service				
Investments	12,932,373		10,859,182	
nivestments	 12,932,373	_	10,639,162	
Total Noncurrent Assets, Other than Capital Assets	 12,932,373		10,859,182	
Capital Assets:	361,283,649		351,053,948	
Less: Allowance for Depreciation	(257,651,258)		(246,398,535)	
Total Capital Assets				
Net of Accumulated Depreciation	103,632,391		104,655,413	
Tvet of Necumanica Depreciation	 103,032,371		101,033,113	
Total Noncurrent Assets	 116,564,764		115,514,595	
Total Assets	 161,468,141		159,380,087	
Deferred Outflows of Resources:				
Pension Related	639,884		452,883	
Other Postemployment Benefits Related	13,529		8,124	
1 7	,>		-,	
Total Deferred Outflows of Resources	653,413		461,007	
Total Assets and Deferred Outflows of Resources	162,121,554		159,841,094	

COMPARATIVE STATEMENT OF NET POSITION (CONTINUED) DECEMBER 31, 2020 AND 2019

	2020	2019		
<u>Liabilities and Deferred Inflows of Resources</u>				
Current Liabilities:				
Accounts Payable	\$ 1,429,424	\$ 1,181,906		
Salaries and Wages Payable	245,230	488,135		
Accrued Vacation Payable	653,908	457,005		
Compensatory Time Payable	329,051	270,789		
Payroll Deductions Payable	7,283	7,958		
Due to Other Governments	236,995	20,056		
Sick Leave Liability	55,194	20,030		
Employee Benefits Payable	11,950	13,656		
Construction Contracts Payable	1,240,265	2,395,186		
Other Postemployment Benefits Obligation	13,529	8,124		
Current Liabilities Payable from Restricted Assets:	13,329	0,124		
General Obligation Debt Service				
Accrued Interest Payable	234,266	219,989		
General Obligation Bonds General Obligation Taxable	1,105,000	2,980,000		
Revenue Notes	5,209,724	4 662 610		
Revenue Notes	3,209,724	4,663,619		
Total Current Liabilities	10,771,819	12,706,423		
Noncurrent Liabilities:				
General Obligation Taxable Revenue Notes	45,738,755	44,053,070		
General Obligation Bonds (Net of Unamortized	73,736,733	44,033,070		
Bond Discounts and Premiums)	388,537	1,498,783		
Net Pension Liability	6,612,989	5,921,319		
Sick Leave Liability	0,012,989			
Other Postemployment Benefits Obligation	270.072	53,457		
Other Postemployment Benefits Obligation	270,073	251,683		
Total Noncurrent Liabilities	53,010,354	51,778,312		
Total Liabilities	63,782,173	64,484,735		
Deferred Inflows of Resources:				
Pension Related	369,356	1,267,560		
Other Postemployment Benefits Related	38,641	48,303		
Other I ostemployment Benefits Related	407,997	1,315,863		
	407,997	1,313,603		
Total Liabilities and Deferred Inflows of Resources	64,190,170	65,800,598		
Net Position				
Net Investment in Capital Assets	49,950,104	49,064,740		
Restricted:	47,730,104	47,004,740		
Memorial Fund	2,336	2,433		
Wastewater Infrastructure Fund Capital Replacement	5,600,942	4,180,115		
* *		18,502,801		
General Obligation Debt Service Unrestricted	19,247,097			
Onestricted	23,130,905	22,290,407		
Total Net Position	\$ 97,931,384	\$ 94,040,496		

COMPARATIVE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION YEARS ENDED DECEMBER 31, 2020 AND 2019

	2020	2019	
Operating Revenue:			
User Charges - Municipalities	\$ 11,740,835	\$ 11,772,789	
User Charges - Industries	15,735,905	16,001,484	
User Charges - Solid Waste	5,673,387	5,702,297	
Service Fee - Solid Waste	2,587,586	2,648,079	
District-wide Allocation	355,001	355,001	
Capacity Availability Charges	528,092	714,438	
Other Income	1,345,978	1,059,848	
Total Operating Revenue	37,966,784	38,253,936	
Operating Expenses:			
Salaries, Wages and Compensation	8,087,366	7,672,148	
Employee Benefits	3,188,270	3,387,251	
Other Postemployment Benefits	23,795	(65,098)	
Professional Services	193,718	154,402	
Safety and Training	105,035	136,569	
Public Information and	•	•	
Other Special Services	178,851	226,659	
Easements and Rents	47,371	64,408	
Travel	14,460	19,377	
Repairs and Maintenance	904,116	752,795	
Solid Waste Disposal	5,114,330	5,076,941	
Insurance	153,713	162,120	
Outside Services	233,180	192,824	
Contracted Services	2,012,430	1,809,851	
Supplies	452,790	415,100	
Utilities	3,010,477	3,085,486	
Office Expenses	47,734	56,329	
Chemicals	1,591,535	1,547,507	
Dues, Publications, and Permits	95,407	95,615	
Grants to Other Governmental Units	196,191	207,365	
Miscellaneous	20,217	35,537	
Depreciation	11,252,722	10,870,503	
Other Expense	1,004	375,412	
Total Operating Expenses	36,924,712	36,279,101	
Operating Income (Loss)	1,042,072	1,974,835	

COMPARATIVE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION (CONTINUED) YEARS ENDED DECEMBER 31, 2020 AND 2019

		2020		2019
Nonoperating Rev	enue (Expenses):			
	Investments	\$	542,300	\$ 923,647
Proceeds fro	om Sale of Capital Asset		-	14,352
Intergovern	mental Grants		375,602	374,984
Property Ta	ixes		1,212,482	1,134,952
Interest Exp	pense		(717,299)	 (525,160)
	Total Nonoperating Revenue			
	(Expenses)		1,413,085	 1,922,775
	Income (Loss) Before Contributions		2,455,157	3,897,610
Capital Contribution	ons			
State			798,860	46,127
Federal			636,871	 1,177,121
	Total Capital Contributions		1,435,731	1,223,248
	Changes in Net Position		3,890,888	5,120,858
Net Position - Beg	ginning of Year		94,040,496	88,919,638
Net Position - End	l of Year	\$	97,931,384	\$ 94,040,496

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA COMPARATIVE STATEMENT OF CASH FLOWS YEARS ENDED DECEMBER 31, 2020 AND 2019

	 2020	2019		
Cash Flows from Operating Activities				
Cash Received from Customers	\$ 37,058,154	\$	36,790,542	
Cash Paid to Suppliers	(14,462,686)		(14,247,493)	
Cash Paid to Employees	(11,672,622)		(10,996,640)	
Other Operating Revenues	 1,345,978		1,059,848	
Net Cash Provided by Operating Activities	 12,268,824		12,606,257	
Cash Flows from Noncapital Financing Activities				
State and Federal Operating Grants	433,972		528,808	
Property Taxes	 1,210,732		1,138,952	
Net Cash Provided by Noncapital Financing Activities	 1,644,704		1,667,760	
Cash Flows from Capital and Related Financing Activities Financing Activities				
Proceeds from Sale of Capital Assets			14,352	
Proceeds from Note Issues	6,993,564		14,340,659	
Proceeds from Capital Contributions	1,435,731		1,223,248	
Principal Paid on General Obligation Bonds	(2,980,000)		(3,795,000)	
Interest Paid on General Obligation Bonds and Notes	(2,776,213)		(502,382)	
Principal Paid on Public Facilities	(2,770,213)		(302,302)	
Authority General Obligation Note	(4,761,774)		(4,045,494)	
Acquisition or Construction of Capital Assets	(11,384,621)		(18,436,989)	
Net Cash Used by Capital	 (11,501,021)	-	(10,130,505)	
and Related Financing Activities	(13,473,313)		(11,201,606)	
Cash Flows from Investing Activities				
Sale of Investments	40,954,018		38,069,137	
Interest on Investments	621,448		982,287	
Purchase of Investments	(47,220,242)		(38,659,074)	
Net Cash Provided (Used) by Investing Activities	(5,644,776)		392,350	
Net Increase (Decrease) in Cash and Cash Equivalents	(5,204,561)		3,464,761	
Cash and Cash Equivalents - Beginning of Year	 9,209,720		5,744,959	
Cash and Cash Equivalents - End of Year	\$ 4,005,159	\$	9,209,720	

COMPARATIVE STATEMENT OF CASH FLOWS (CONTINUED) YEARS ENDED DECEMBER 31, 2020 AND 2019

	 2020	 2019
Reconciliation of Operating Income to Net Cash Provided by (Used in) Operating Activities		
Net Operating Income (Loss)	\$ 1,042,072	\$ 1,974,835
Adjustments to Reconcile Net Operating		
Income to Net Cash Provided by		
Operating Activities		
Depreciation	11,252,722	10,870,503
Pension Adjustment	691,670	(153,292)
Other Postemployment Benefits Adjustment	23,795	(65,098)
Deferred Outflows - Pension	(187,001)	563,460
Deferred Outflows - Other Postemployment Benefits	(5,405)	(8,124)
Deferred Inflows - Pension	(898,204)	(419,033)
Deferred Inflows - Other Postemployment Benefits	(9,662)	48,303
Change in Assets and Liabilities		
Decrease (Increase) in Receivables	220,409	(80,418)
Decrease (Increase) in Inventory	(175,069)	50,482
Decrease (Increase) in Prepaids	(162,576)	32,696
Increase (Decrease) in Payables	 476,073	(208,057)
Net Cash Provided by Operating Activities	\$ 12,268,824	\$ 12,606,257

Noncash Investing, Capital and Financing Activities

In 2020, WLSSD had \$2,328 of bond discount amortized within interest expense. The remaining discount is reported with the noncurrent general obligation bonds liability on the balance sheet.

In 2020, WLSSD had \$7,574 of bond premium amortized within interest expense. The remaining premium is reported with the noncurrent general obligation bonds liability on the balance sheet.

In 2020, WLSSD acquired capital assets of \$1,240,265 which had not been paid for at year-end. The unpaid amount is shown as contracts payable.

In 2019, WLSSD had \$4,189 of bond discount amortized within interest expense. The remaining discount is reported with the noncurrent general obligation bonds liability on the balance sheet.

In 2019, WLSSD had \$10,098 of bond premium amortized within interest expense. The remaining premium is reported with the noncurrent general obligation bonds liability on the balance sheet.

In 2019, WLSSD acquired capital assets of \$2,395,186 which had not been paid for at year-end. The unpaid amount is shown as contracts payable.

1. Summary of Significant Accounting Policies

The accounting policies of the Western Lake Superior Sanitary District (WLSSD) conform to generally accepted accounting principles (GAAP) for the years ended December 31, 2020 and 2019. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). This financial report has been prepared in conformity with Governmental Accounting Standards Board Statements.

A. <u>Financial Reporting Entity</u>

WLSSD was formed pursuant to 1971 Minnesota Laws, chapter 478, as amended. WLSSD was created for the purpose of protection of the public health, safety, and welfare of the area, for the preservation and best use of waters, land and other natural resources, for the prevention, control and abatement of water pollution and disposal of solid waste, and for the efficient and economic collection, treatment and disposal of sewage and solid waste. WLSSD is governed by a nine-member board which consists of one member appointed by Carlton County, three members appointed by the City of Cloquet, four members appointed by the City of Duluth and one member appointed by St. Louis County. The Board is organized with a chair and vice-chair elected in July of each year.

As required by generally accepted accounting principles, these financial statements present WLSSD (primary government) and its component units for which WLSSD is financially accountable. There is financial accountability if the Primary Government appoints a voting majority of an organization's governing body and has the ability to impose its will on that governing body; or there is the potential for the organization to provide specific financial benefits or to impose specific financial burden on the Primary Government. Based on the criteria for determining component units, WLSSD is not required to include any component units.

B. Basis of Presentation - Fund Accounting

The accounts of WLSSD are presented as an enterprise fund. Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

C. Basis of Accounting

Accounting records are maintained on the accrual basis, under which revenues are recorded when earned, and expenses, including vacation leave, are recorded when incurred.

When both restricted and unrestricted resources are available for use, it is WLSSD's policy to use restricted resources first, then unrestricted resources as needed.

1. <u>Summary of Significant Accounting Policies (Continued)</u>

D. Assets, Liabilities, and Net Position

1. Assets

Cash and Cash Equivalents

For purposes of the statement of cash flows, WLSSD has defined cash and cash equivalents as deposits in checking and savings accounts and petty cash. All other investments are not considered to be cash equivalents.

WLSSD has elected to value all money market and participating interest-earning investment contracts that mature within one year of acquisition at amortized cost. All of WLSSD's holdings in commercial paper, bankers' acceptances, negotiable certificates of deposit, and government agency securities qualify for amortized cost reporting. WLSSD's investments in money market mutual funds are valued at the current share price. The carrying value of the investments which are valued at amortized cost does not differ materially from the fair value of those investments.

Inventory

The inventory consists of chemicals, fuels, and expendable supplies held for consumption. The chemicals and fuels were inventoried at year-end and were valued at cost using the first-in, first-out method. A perpetual inventory system is maintained for the supplies inventory, which is valued using the moving weighted-average cost method.

Restricted Assets

Certain funds of WLSSD are classified as restricted assets on the statement of net position because the restriction is either imposed by law through constitutional provisions or enabling legislation or imposed externally by creditors, grantors, contributors, or laws or regulations of other governments. Therefore, their use is limited by applicable laws and regulations.

Restricted assets consist of monies specified for payment of memorial fund scholarships, wastewater infrastructure capital replacement, and bond and note principal and interest. These assets are offset by restricted net position.

1. <u>Summary of Significant Accounting Policies (Continued)</u>

D. Assets, Liabilities, and Net Position (Continued)

1. Assets (Continued)

Capital Assets

Capital assets are defined by WLSSD as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition value at the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset's lives are not capitalized.

Depreciation of capital assets is determined using the straight-line method. The estimated useful lives of the assets are:

Classification	<u>Range</u>
Buildings and Structures	30 Years
Improvements Other Than Buildings	10-20 Years
Furniture and Equipment:	
Furniture	10 Years
Equipment	5-15 Years
Motor Vehicles	5 Years

2. <u>Liabilities</u>

Compensated Absences

Employees are granted from ten to twenty-six days of vacation per year depending on their years of service and union bargaining unit. Varying amounts of vacation, depending on length of service, may be accumulated and carried over to the succeeding year. Unused vacation is paid to employees upon their termination. Vacation leave is expensed when earned.

Effective January 1, 1984, employees no longer accrue sick leave. Personnel are authorized sick leave as needed up to a maximum of twenty weeks. Prior to 1984, sick leave was earned and accumulated at various rates based on length of service.

1. <u>Summary of Significant Accounting Policies (Continued)</u>

D. Assets, Liabilities, and Net Position (Continued)

2. Liabilities (Continued)

Other Post-Employment Benefits

WLSSD's supervisory/confidential employees participate in a post-retirement health savings plan administered by the Minnesota State Retirement System. At retirement, the value of supervisory/confidential employee's vacation balance is transferred to the post-retirement health savings plan to be used to cover post-retirement medical expenses. The amounts are contributed tax-free and there are no taxes paid when the amounts are withdrawn from the employees account.

Effective January 1, 2009, upon voluntary retirement under PERA, the value of a bargaining unit employee's accumulated sick bank balance established as of December 31, 1983, will be transferred to a post-retirement health care savings plan administered by the Minnesota State Retirement System.

Pensions

For purposes of measuring the net pension liability, deferred outflows/inflows of resources, and pension expense, information about the fiduciary net position of the Public Employees Retirement Association (PERA) and additions to/deductions from PERA's fiduciary net position have been determined on the same basis as they are reported by PERA except that PERA's fiscal year end is June 30. For this purpose, plan contributions are recognized as of employer payroll paid dates and benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

3. Net Position

WLSSD's net position is reported in three parts: (1) net investment in capital assets; (2) restricted net position; and (3) unrestricted net position.

When an expense is incurred for purposes which both restricted and unrestricted net position is available, it is WLSSD's policy to use restricted first, then unrestricted net position.

1. <u>Summary of Significant Accounting Policies (Continued)</u>

D. Assets, Liabilities and Net Position (Continued)

3. <u>Net Position (Continued)</u>

It is WLSSD's policy to maintain minimum unrestricted net position targets for solid waste and wastewater functions. In the solid waste function the operations fund should maintain unrestricted net position of at least 25% of the next year's annual operating expenses, or \$1,319,275. In addition, the solid waste function should maintain a balance of \$550,000 in the capital fund and \$150,000 in the transfer station capital fund. In the wastewater function, the operations fund should maintain unrestricted net position of at least 25% of the next year's annual operating expenses, or \$4,171,565. The wastewater function should maintain a balance of \$1,000,000 in the capital fund plus the highest annual WIF set aside of \$1,420,827, for a total at December 31, 2020 of \$2,420,827.

E. Revenues

Operating revenues, such as user charges, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as operating grants and earnings on investments, result from non-exchange transactions or incidental activities.

WLSSD's operating and maintenance costs are allocated to the municipalities and industries using WLSSD's sewage treatment system through a user service charge. The allocation is based on the "Cost Apportionment Policy" adopted by the Board of Directors.

The general planning, regulation, and technical assistance provided by WLSSD are funded by a district-wide allocation. These costs are allocated against all governmental units within WLSSD based on their assessed valuation.

Solid waste users are charged tipping fees based on the volume of refuse disposed and a hauler collected solid waste management fee based on the customer container sizes. The fees are approved by the Board. A line item fee is levied on residential parcels to cover use of the solid waste facilities such as the household hazardous waste facility and material recovery center. The amount to be charged against real estate per parcel is set by the Board and certified to St. Louis County and Carlton County for collection in the following year. In Minnesota, counties act as collection agents for all property taxes. The counties are required to distribute collections to WLSSD three times each year.

1. <u>Summary of Significant Accounting Policies (Continued)</u>

E. Revenues (Continued)

The property tax calendar is as follows:

Adopt final levy and certify to Counties	October 15
Lien date	January 1
Receive first installment from Counties prior year's balance of tax	
collections	January 26
First half property taxes due	May 15
Receive second installment from County first half tax collections	July 6
Second half property taxes due	October 15
Receive third installment from County second half tax collections	December 4

Capital contributions consist of federal and state capital grants for the construction of pump stations and other wastewater treatment system improvements.

F. <u>Expenses</u>

Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on the capital assets. All expenses not meeting this definition are reported as other expenses.

G. Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

H. Prior Period Comparative Financial Information/Reclassification

Certain amounts presented in the prior year data have been reclassified in order to be consistent with the current year's presentation.

2. Stewardship, Compliance, and Accountability

A. <u>General Obligation Bond Reserve Requirement</u>

The bond resolutions require that the value of cash, cash equivalents, and investments on hand at October 1, 2020 and 2019 plus the estimated revenues to be collected through September 30, 2021 and 2020, be not less than the amount of principal and interest due on the bonds in the next succeeding year. WLSSD has complied with this requirement.

B. <u>Budgets and Budgetary Accounting</u>

Minnesota Statutes §458D.08 requires WLSSD's Board to adopt an annual budget. WLSSD follows these procedures in establishing the budgetary data reflected in the financial statements:

- (1) During September thru October, the Executive Director submits to the Board of Directors an estimate of revenues and expenses for the fiscal year commencing January 1. Revenues and expenses are budgeted on an accrual basis.
- (2) The budget is adopted by the Board of Directors by the passage of a motion on or before November 1.
- (3) The Board of Directors may increase or decrease the budget at any time by the passage of a motion. Management may increase or decrease line items within the budget.
- (4) Budgetary control of expenses is maintained at the level of total expenses. For management control purposes, the expenses are controlled at the department level.
- (5) Unexpended items within the budget lapse at year-end.

2. Stewardship, Compliance, and Accountability (Continued)

B. <u>Budgets and Budgetary Accounting (Continued)</u>

Below is a summary statement of actual and budget revenues and expenses for the fiscal years ended December 31, 2020 and 2019:

		2020		
	Budget	Actual	(Variance Favorable (Unfavorable)
Operating Revenue:				
User Charges - Municipalities	\$ 11,883,098	\$ 11,740,835	\$	(142,263)
User Charges - Industries	15,302,537	15,735,905		433,368
User Charges - Solid Waste	5,756,207	5,673,387		(82,820)
Service Fee - Solid Waste	2,600,000	2,587,586		(12,414)
District-wide Allocation	355,000	355,001		1
Capacity Availability Charges	350,000	528,092		178,092
Other Income	808,710	1,345,978		537,268
Total Operating Revenue	37,055,552	37,966,784		911,232
Operating Expenses: Operating Expenses Before				
Depreciation	24,631,572	25,671,990		(1,040,418)
Depreciation	10,467,018	11,252,722		(785,704)
Total Operating Expenses	35,098,590	36,924,712		(1,826,122)
Operating Income (Loss)	1,956,962	1,042,072		(914,890)
Nonoperating Revenue (Expenses):				
Earnings on Investments	751,000	542,300		(208,700)
Intergovernmental Grants	374,500	375,602		1,102
Property Taxes	1,131,226	1,212,482		81,256
Interest Expense	(742,821)	(717,299)		25,522
Total Nonoperating Revenue				
(Expenses)	1,513,905	1,413,085		(100,820)
Income (Loss) Before Contributions	3,470,867	2,455,157		(1,015,710)
Capital Contributions	 -	1,435,731		1,435,731
Change in Net Position	\$ 3,470,867	\$ 3,890,888	\$	420,021

2. Stewardship, Compliance, and Accountability (Continued)

B. Budgets and Budgetary Accounting (Continued)

			2019		
					Variance
					Favorable
		Budget	Actual		(Unfavorable)
Operating Revenue:					
User Charges - Municipalities	\$	11,638,192	\$ 11,772,789	\$	134,597
User Charges - Industries		15,086,940	16,001,484		914,544
User Charges - Solid Waste		5,540,041	5,702,297		162,256
Service Fee - Solid Waste		2,650,000	2,648,079		(1,921)
District-wide Allocation		355,000	355,001		1
Capacity Availability Charges		350,000	714,438		364,438
Other Income		778,300	1,059,848		281,548
Total Operating Revenue		36,398,473	38,253,936		1,855,463
Operating Expenses:					
Operating Expenses Before					
Depreciation		25,794,615	25,408,598		386,017
Depreciation		9,826,211	10,870,503		(1,044,292)
Total Operating Expenses		35,620,826	36,279,101		(658,275)
- Francis		,,	,,		(** *,= : *)
Operating Income (Loss)		777,647	1,974,835		1,197,188
Nonoperating Revenue (Expenses):					
Earnings on Investments		347,000	923,647		576,647
Gain on Sale of Capital Asset		-	14,352		14,352
Operating Grants		371,500	374,984		3,484
Property Taxes		1,135,588	1,134,952		(636)
Interest Expense	_	(892,118)	(525,160)		366,958
					_
Total Nonoperating Revenue		0.61.050	1 000 777		0.60.00.
(Expenses)		961,970	1,922,775		960,805
Income (Loss) Before Contributions		1,739,617	3,897,610		2,157,993
Capital Contributions		-	1,223,248		1,223,248
Change in Net Position	\$	1,739,617	\$ 5,120,858	\$	3,381,241
	_		 , , ,	_	

3. <u>Detailed Notes</u>

A. Assets

1. Deposits and Investments

Reconciliation of WLSSD's total cash and investments to the financial statements follows:

2020	2019		
\$ 4,005,159	\$	9,209,720	
22,137,937		15,983,071	
2,336		2,433	
5,600,942		4,180,115	
19,481,363		18,722,790	
\$ 51,227,737	\$	48,098,129	
	\$ 4,005,159 22,137,937 2,336 5,600,942 19,481,363	\$ 4,005,159 \$ 22,137,937	

a. Deposits

Minnesota Statutes §§118A.02 and 118A.04 authorize WLSSD to designate a depository for public funds and to invest in certificates of deposit. Minnesota Statutes §118A.03 requires that all WLSSD's deposits be protected by insurance, surety bond, or collateral. The fair value of collateral pledged shall be at least 10% more than the amount on deposit at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies; general obligations rated "A" or better, revenue obligations rated "AA" or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota Statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution that is not owned or controlled by the financial institution furnishing the collateral.

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a financial institution failure, WLSSD's deposits may not be returned to it. WLSSD's policy is that all Certificates of Deposit shall be collateralized in compliance with Minnesota Statutes §118A.03. As of December 31, 2020 and 2019, WLSSD's bank balance were not exposed to custodial credit risk.

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. <u>Deposits and Investments (Continued)</u>

b. Investments

Minnesota Statutes §§118A.04 and 118A.05 generally authorize the following types of investments as available to WLSSD:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minnesota Statutes §118A.04, subd. 6;
- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) bankers' acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

The Minnesota Municipal Money Market Fund is a money market account that is valued at amortized cost with maturities of investments of one year or less. The Minnesota Municipal Market Trust Fund does not have its own credit rating. PMA Financial Network, Inc., who administers the Minnesota Municipal Money Market Fund Trust, holds an organization credit rating of AA by Standard & Poor's.

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

1. <u>Deposits and Investments (Continued)</u>

b. Investments (Continued)

Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. It is WLSSD's policy that all investment securities be held in safekeeping in compliance with the requirements of Minnesota Statutes §118A.06. This statute allows investment securities to be held in safekeeping with (1) any federal reserve bank, (2) any bank authorized under the laws of the United States or any state to exercise corporate trust powers, including, but not limited to the bank from which the investment is purchased, (3) a primary reporting dealer in United States government securities to the Federal Reserve Bank of New York, or (4) a securities broker-dealer which is registered as a broker-dealer under chapter 80A or is exempt from the registration requirements, is regulated by the Securities and Exchange Commission, and maintains insurance through the Securities Investor Protection Corporation or excess insurance coverage in an amount equal to or greater than the value of the securities held.

At December 31, 2020 and 2019, WLSSD had no investments which were subject to custodial credit risk.

Interest Rate Risk

Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. WLSSD investment policy limits investment maturities to fewer than two years. The policy sets guidelines for the minimum percentages of the investment portfolio to be maintained at various maturities. In this way, WLSSD minimizes their exposure to interest rate risk by investing in both shorter and longer-term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. <u>Deposits and Investments (Continued)</u>

b. Investments (Continued)

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is WLSSD's policy to invest only in securities that meet the ratings requirements set by state statute. Minnesota Statutes §118A.04 requires commercial paper to be rated in the highest quality category by at least two nationally recognized rating agencies and mature in 270 days or less. State and local government securities must be rated "A" or better for general obligation securities and "AA" or better for revenue obligations. Public funds may also be invested in United States securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress.

Concentration of Credit Risk

The concentration of credit risk is the risk of loss that may be caused by WLSSD's investment in a single issuer. It is WLSSD's policy to diversify the use of investment instruments to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions, or maturities.

WLSSD's investment policy allows WLSSD to invest in U.S. treasury obligations, U.S. government agency securities, and certificates of deposit which are fully insured by the Federal Deposit Insurance Corporation, without limit. However, certificates of deposit are limited to 50% with any one depository. Repurchase agreements and bankers' acceptances are limited by the investment policy to no more than 50% of the portfolio and no more than 50% with any one depository. Commercial paper is limited to no more than 50% of the portfolio and no more than 10% with any one issuer. Money market funds are limited to a maximum of 25% of the portfolio.

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. Deposits and Investments (Continued)

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit, and Interest Rate Risks

	Cred	Credit Risk		Interest Rate Risk	
Investment Type	Credit Rating	Rating Agency	Over 5 Percent of Portfolio	Maturity Date	Carrying Value as of 12/31/20
Negotiable Certificates of Deposit					
Bank Ozark CD	N/R,N/R	N/A	<5%	1/4/2021 \$	245,000
Pathfinder Bank Oswego NY CD	N/R,N/R	N/A	<5%	1/29/2021	249,000
Stearns Bank St Cloud MN CD	N/R,N/R	N/A	<5%	2/12/2021	248,850
CFBank Fairlawn OH CD	N/R,N/R	N/A	<5%	2/26/2021	247,000
Devon Bank Chicago IL CD	N/R,N/R	N/A	<5%	2/26/2021	249,000
Mbank Manitisque MI CD	N/R,N/R	N/A	<5%	3/26/2021	247,000
Lakeland Bank NFLD NJ CD	N/R,N/R	N/A	<5%	3/30/2021	247,000
First Commercial Bank MS CD	N/R,N/R	N/A	<5%	3/30/2021	247,000
Heartland Bank Somers IA CD	N/R,N/R	N/A	<5%	3/30/2021	249,000
John Marshall Bank VA CD	N/R,N/R	N/A	<5%	5/19/2021	248,827
Bank United National Association CD	N/R,N/R	N/A	<5%	6/10/2021	249,015
Third Federal Savings & Loan Association CD	N/R,N/R	N/A	<5%	6/23/2021	209,928
Royal Savings Bank Chicago IL CD	N/R,N/R	N/A	<5%	7/22/2021	248,914
Safra National Bank New York NY CD	N/R,N/R	N/A	<5%	7/27/2021	249,000
Hingham Institutional Savings MA CD	N/R,N/R	N/A	<5%	7/27/2021	249,000
Tristate Capital Bank Pittsburgh PA CD	N/R,N/R	N/A	<5%	12/23/2021	249,000
TCF National Bank CD	N/R,N/R	N/A	<5%	12/23/2021	249,000
Fidelity Bank Edina MN CD	N/R,N/R	N/A	<5%	1/31/2021	249,000
Valley National Bank Passaic NJ CD	N/R,N/R	N/A	<5%	1/22/2021	249,000
First National Bank Omaha NE CD	N/R,N/R	N/A	<5%	1/27/2021	248,000
Enterprise Bank PA CD	N/R,N/R	N/A	<5%	1/29/2021	248,000
DMB Community Bank DeForest WI CD	N/R,N/R	N/A	<5%	2/26/2021	249,000
Great West Bank Sioux Falls SD CD	N/R,N/R	N/A	<5%	3/1/2021	249,000
Fifth Third Bank OH CD	N/R,N/R	N/A	<5%	3/25/2021	247,000
Northpointe Bank Grand Rapids MI CD	N/R,N/R	N/A	<5%	3/26/2021	247,000
Synchrony Bank Retail CD	N/R,N/R	N/A	<5%	3/25/2021	247,000
Texas Exchange Bank SSB Crowley CD	N/R,N/R	N/A	<5%	3/31/2021	185,000
Bank of China New York City NY CD	N/R,N/R	N/A	<5%	4/22/2021	249,000
Community National Bank Derby VT CD	N/R,N/R	N/A	<5%	4/30/2021	249,000
Bank Hapoalim NY CD	N/R,N/R	N/A	<5%	5/10/2021	244,705
Lincoln 1st Bank Lincoln Park NJ CD	N/R,N/R	N/A	<5%	5/21/2021	249,000
DNB First National Assn Downingtown PA CD	N/R,N/R	N/A	<5%	5/27/2021	245,225
Banesco USA Coral Gables FL CD	N/R,N/R	N/A	<5%	5/28/2021	249,000
Grasshopper Bank NY CD	N/R,N/R	N/A	<5%	5/28/2021	249,000
PlainsCapital Bank Dallas TX CD Isabella Bank Mt Pleasant MI CD	N/R,N/R	N/A	<5%	5/28/2021	249,000
American Bank Wellsville MO CD	N/R,N/R	N/A	<5%	6/16/2021	245,617
	N/R,N/R	N/A	<5%	6/25/2021	249,000
Morton Community Bank IL CD Sturgis Bank & Trust Co Sturgis MI CD	N/R,N/R	N/A	<5%	7/19/2021	246,875
Bank Baroda NY CD	N/R,N/R	N/A	<5%	7/20/2021	247,298
First Federal Savings Bank Huntington IN CD	N/R,N/R	N/A	<5%	7/22/2021	249,005
Bankwest Inc. Pierre SD CD	N/R,N/R	N/A	<5%	7/26/2021	247,999
Dallas Capital Bank NA CD	N/R,N/R	N/A N/A	<5% <5%	7/29/2021	249,000
Home Exchange Bank Jamesport MO CD	N/R,N/R	N/A N/A	<5%	7/29/2021 7/30/2021	249,000 249,000
Discover Bank Greenwood DE CD	N/R,N/R				
Farmers State Bank Waterloo IA CD	N/R,N/R	N/A N/A	<5% <5%	8/24/2021 8/30/2021	246,486 249,000
Beal Bank SSB Plano TX CD	N/R,N/R N/R,N/R	N/A N/A	<5% <5%	9/29/2021	249,000
Lone Star Cap Bank San Antonio TX CD	N/R,N/R N/R,N/R	N/A N/A	<5% <5%	9/29/2021	249,000
Merchants & Manufacturers Bank Joliet IL CD	N/R,N/R N/R,N/R	N/A N/A	<5% <5%	9/30/2021	249,000
Cumberland Federal Bank WI CD	N/R,N/R N/R,N/R	N/A N/A	<5%	10/29/2021	249,000
Camberland I Coolai Bank #1 CD	IN/K,IN/K	IN/A	\3 70	10/29/2021	249,000

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Crec	Credit Risk		Interest Rate Risk	
Investment Type	Credit Rating	Rating Agency	Over 5 Percent of Portfolio	Maturity Date	Carrying Value as of 12/31/20
Grand Bank Tulsa OK CD	N/R,N/R	N/A	<5%	10/29/2021 \$	249,000
Visionbank IA CD	N/R,N/R	N/A	<5%	11/30/2021	246,748
LCA Bank Corp Park City UT CD	N/R,N/R	N/A	<5%	12/28/2021	249,000
Royal Business Bank CA CD	N/R,N/R	N/A	<5%	1/27/2021	245,800
Landmark Community Bank TN CD	N/R,N/R	N/A	<5%	1/27/2021	245,900
CIBC Bank USA/Private Bank MI CD	N/R,N/R	N/A	<5%	1/27/2021	245,800
Elga Credit Union MI CD	N/R,N/R	N/A	<5%	1/27/2021	245,900
Western Alliance Bank/Torrey Pines Bank CA CD	N/R,N/R	N/A	<5%	1/27/2021	245,800
Prudential Bank PA CD	N/R,N/R	N/A	<5%	1/27/2021	246,000
Broadway Federal Bank FSB CA CD	N/R,N/R	N/A	<5%	1/27/2021	246,000
Lakeside Bank CD	N/R,N/R	N/A	<5%	3/30/2021	249,124
Douglas National Bank CD	N/R,N/R	N/A	<5%	3/31/2021	249,000
Howard Bank/Ellicott CD	N/R,N/R	N/A	<5%	3/31/2021	247,000
First Bank NC CD	N/R,N/R	N/A	<5%	3/31/2021	249,000
River Bank WI CD	N/R,N/R	N/A	<5%	4/19/2021	247,900
TBK Bank SSB / The National Bank IL CD	N/R,N/R	N/A	<5%	4/19/2021	247,700
American Plus Bank, NA CA CD	N/R,N/R	N/A	<5%	4/20/2021	247,700
BMO Harris Bank NA CD	N/R,N/R	N/A	<5%	4/23/2021	247,000
Third Coast Bank, SSB TX CD	N/R,N/R	N/A	<5%	5/19/2021	248,400
Golden Bank NA TX CD	N/R,N/R	N/A	<5%	5/19/2021	249,100
Grand Ridge National Bank IL CD		N/A	<5%	5/19/2021	249,200
Brookline Bank MA CD	N/R,N/R	N/A N/A	<5%		249,200
Vast Bank / Valley National Bank OK CD	N/R,N/R			5/19/2021	
Centier Bank IN CD	N/R,N/R	N/A	<5%	5/19/2021	249,400
Southern States Bank AL CD	N/R,N/R	N/A	<5%	5/19/2021	249,300
	N/R,N/R	N/A	<5%	5/19/2021	249,500
Fieldpoint Private Bank & Trust CT CD	N/R,N/R	N/A	<5%	5/19/2021	249,600
Financial Federal Bank TN CD	N/R,N/R	N/A	<5%	5/20/2021	249,300
EagleBank VA CD	N/R,N/R	N/A	<5%	6/23/2021	249,600
CIBM Bank WI CD	N/R,N/R	N/A	<5%	6/23/2021	249,600
First Community Credit Union Beloit WI CD	N/R,N/R	N/A	<5%	6/23/2021	249,600
Great Midwest Bank WI CD	N/R,N/R	N/A	<5%	6/23/2021	249,500
Global Bank NY CD	N/R,N/R	N/A	<5%	6/23/2021	249,500
First Western Federal Savings Bank SD CD	N/R,N/R	N/A	<5%	7/23/2021	249,700
Newbank NA NY CD	N/R,N/R	N/A	<5%	7/23/2021	249,700
Farmers Bank & Trust KS CD	N/R,N/R	N/A	<5%	7/23/2021	249,700
New Omni Bank NA CA CD	N/R,N/R	N/A	<5%	7/23/2021	249,600
Mainstreet Bank VA CD	N/R,N/R	N/A	<5%	7/23/2021	249,600
Servisfirst Bank FL CD	N/R,N/R	N/A	<5%	7/23/2021	249,300
Pacific Western Bank CA CD	N/R,N/R	N/A	<5%	8/25/2021	249,600
First Internet Bank of Indiana CD	N/R,N/R	N/A	<5%	8/25/2021	249,700
Bank 7 OK CD	N/R,N/R	N/A	<5%	8/25/2021	249,700
Merrick Bank UT CD	N/R,N/R	N/A	<5%	8/25/2021	249,700
Crossfirst Bank KS CD	N/R,N/R	N/A	<5%	9/21/2021	249,800
Veritex Community Bank TX CD	N/R,N/R	N/A	<5%	9/21/2021	249,700
Three Rivers Federal Credit Union IN CD	N/R,N/R	N/A	<5%	9/21/2021	249,700
Allegiance Bank TX CD	N/R,N/R	N/A	<5%	9/21/2021	249,700
Kansas State Bank of Manhattan KS CD	N/R,N/R	N/A	<5%	10/19/2021	249,600
Premier Bank IA CD	N/R,N/R	N/A	<5%	10/19/2021	249,700
Valliance Bank NA OK CD	N/R,N/R	N/A	<5%	10/19/2021	249,800
Paducah Bank & Trust Company KY CD	N/R,N/R	N/A	<5%	10/19/2021	249,900
Southside Bank TX CD	N/R,N/R	N/A	<5%	11/18/2021	249,800
GBC International Bank CA CD	N/R,N/R	N/A	<5%	12/17/2021	249,700
	17/15,17/15	ıw.n	-570	12/1//2021	249,700

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Credit Risk		Concentration Risk	Interest Rate Risk	
Investment Type	Credit Rating	Rating Agency	Over 5 Percent of Portfolio	Maturity Date	Carrying Value as of 12/31/20
Preferred Bank NY CD	N/R,N/R	N/A	<5%	12/17/2021 \$	249,600
Texas Capital Bank TX CD	N/R,N/R	N/A	<5%	12/17/2021	249,500
First Capital Bank TN CD	N/R,N/R	N/A	<5%	12/17/2021	249,500
Mizuho Bank USA CD	N/R,N/R	N/A	<5%	1/21/2021	249,000
Bangor Savings Bank CD	N/R,N/R	N/A	<5%	1/28/2021	249,000
1st Sec Bank of Washington CD	N/R,N/R	N/A	<5%	1/29/2021	249,000
Bank of India NY CD	N/R,N/R	N/A	<5%	1/27/2021	245,000
Essa Bank & Trust PA CD	N/R,N/R	N/A	<5%	1/28/2021	245,000
First Community Bank TN CD	N/R,N/R	N/A	<5%	1/29/2021	249,000
Morgan Stanley CD	N/R,N/R	N/A	<5%	1/29/2021	245,000
Plains Commerce Bank Hoven SD CD	N/R,N/R	N/A	<5%	2/1/2021	249,000
Bar Harbor Bank & Trust ME CD	N/R,N/R	N/A	<5%	2/22/2021	249,000
Pinnacle Bank Jasper AL CD	N/R,N/R	N/A	<5%	2/25/2021	249,000
First Foundation Bank Irvine CA CD	N/R,N/R	N/A	<5%	2/26/2021	249,000
Mizrahi Tefahot Bank Ltd CD	N/R,N/R	N/A	<5%	3/22/2021	249,000
First National Bank Hamilton OH CD	N/R,N/R	N/A	<5%	3/30/2021	249,000
Medallion Bank Salt Lake City UT CD	N/R,N/R	N/A	<5%	4/23/2021	249,000
Seacoast National Bank Stuart FL CD	N/R,N/R	N/A	<5%	4/27/2021	247,000
Encore Bank Little Rock AR CD	N/R,N/R	N/A	<5%	4/27/2021	249,000
Continental Bank UT CD	N/R,N/R	N/A	<5%	6/23/2021	249,000
CapTex Bank CD		N/A	<5%	6/29/2021	249,000
Zions Bancorp Nat'l CD	N/R,N/R N/R,N/R	N/A	<5%	9/22/2021	249,000
State Bank of India Chicago IL CD			<5%		
Cathay Bank Los Angeles CA CD	N/R,N/R	N/A N/A	<5%	10/28/2021	249,000
Washington Trust Westerly RI CD	N/R,N/R N/R,N/R	N/A N/A	<5%	11/30/2021 12/23/2021	249,000 249,000
Total Negotiable Certificates of Deposit				_	31,455,316
U.S. Government Agency Securities					
Federal Home Loan Bank Notes	N/R,N/R	N/A	<5%	8/13/2021	1,000,075
Federal Home Loan Bank Notes	N/R,N/R	N/A	<5%	8/13/2021	1,000,085
Total U.S. Government Agency Securities				_	2,000,160
U.S. Treasury Bill					
U.S. Treasury Bill	N/R,N/R	N/A	<5%	6/17/2021	998,508
U.S. Treasury Bill	N/R,N/R	N/A	<5%	10/7/2021	998,924
U.S. Treasury Bill	N/R,N/R	N/A	<5%	10/7/2021	999,022
U.S. Treasury Bill	N/R,N/R	N/A	<5%	11/30/2021	1,016,815
U.S. Treasury Bill	N/R,N/R	N/A	<5%	12/2/2021	999,320
Total U.S. Treasury Bill				_	5,012,589
Total Investments			100%		38,468,065
Repurchase Agreements					20414
U.S. Bank - Sweep					2,861,652

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Cred	lit Risk	Concentration Risk	Interest Rate Risk	
Investment Type	Credit Rating	Rating Agency	Over 5 Percent of Portfolio	Maturity Date	rying Value of 12/31/20
Deposits					\$ 1,143,168
4M Fund	N/A	N/A		N/A	1,405,821
Govt Money Market Fund	AAA	S&P/Moody's		N/A	1,700,615
First American-Prime Obligation Fund	AAA	S&P/Moody's		N/A	1,139,602
Moreton Money Market	Aaa-AAA	S&P/Moody's		N/A	4,506,139
Petty Cash					 2,675
Total Cash and Investments					\$ 51,227,737

N/A - Not Applicable

<5% - Concentration is Less Than 5% of Investment

	Credit Risk		Concentration Risk	Interest Rate Risk	
Investment Type	Credit Rating	Rating Agency	Over 5 Percent of Portfolio	Maturity Date	Carrying Value as of 12/31/19
Negotiable Certificates of Deposit	Crount running		Tornono	matury Bute	45 01 12/31/17
Essa Bank & Trust Stroudsburg PA CD	N/R,N/R	N/A	<5%	1/17/2020 \$	248,101
OpportunityBank Helena MT CD	N/R,N/R	N/A	<5%	1/24/2020	248,000
Discover Bank Greenwood Del CD	N/R,N/R	N/A	<5%	1/27/2020	245,000
Valley National Bank Passaic NJ CD	N/R,N/R	N/A	<5%	1/27/2020	245,000
Westchester Bank Yonkers NY CD	N/R,N/R	N/A	<5%	1/29/2020	245,000
Meridian Corporation CD	N/R,N/R	N/A	<5%	1/30/2020	245,000
Cedar Rapits Bank & Tr Co IA CD	N/R,N/R	N/A	<5%	1/30/2020	245,000
Denver Savings Bank IA CD	N/R,N/R	N/A	<5%	1/31/2020	245,000
Citizens Bank NA RI CD	N/R,N/R	N/A	<5%	1/31/2020	245,000
Bank of the Ozarks Little Rock AR CD	N/R,N/R	N/A	<5%	1/31/2020	245,000
Bank of China NY CD	N/R,N/R	N/A	<5%	2/18/2020	244,900
Pacific Western Bank CA CD	N/R,N/R	N/A	<5%	2/18/2020	245,300
Safra National Bank New York CD	N/R,N/R	N/A	<5%	2/18/2020	248,095
Ponce Bank Bronx NY CD	N/R,N/R	N/A	<5%	2/21/2020	245,282
Five Star Bank Warsaw NY CD	N/R,N/R	N/A	<5%	2/24/2020	245,000
New York Community Bank Westbury NY CD	N/R,N/R	N/A	<5%	2/24/2020	245,000
BAC Fla Bank Miami FL CD	N/R,N/R	N/A	<5%	2/28/2020	245,000
Rockland Trust Co MA CD	N/R,N/R	N/A	<5%	2/28/2020	245,000
TBK Bank SSB Dallas TX CD	N/R,N/R	N/A	<5%	3/2/2020	245,000
Bank Barolda New York CD	N/R,N/R	N/A	<5%	3/2/2020	245,000
Zions Bancorporation Nat'l Assn CD	N/R,N/R	N/A	<5%	3/18/2020	245,000
BLC Community Bank WI CD	N/R,N/R	N/A	<5%	3/19/2020	245,000
Peoples United Bank CD	N/R,N/R	N/A	<5%	3/20/2020	245,000
First Savings Bank Clarksville CD	N/R,N/R	N/A	<5%	3/20/2020	245,000
21st Century Bank Loretto MN CD	N/R,N/R	N/A	<5%	3/20/2020	245,000
First Commercial Bank USA Alhambra CD	N/R,N/R	N/A	<5%	3/23/2020	245,000
Umpqua Bank Roseburg OR CD	N/R,N/R	N/A	<5%	3/23/2020	245,000
Medallion Bank Salt Lake City UT CD	N/R,N/R	N/A	<5%	3/25/2020	245,000
Mizrahi Tefahot Bank Ltd CD	N/R,N/R	N/A	<5%	3/26/2020	245,000
Santander Bank Nat'l Assn CD	N/R,N/R	N/A	<5%	3/27/2020	245,000
Luther Burbankl Savings & Loan Assn CA CD	N/R,N/R	N/A	<5%	3/30/2020	245,000
Bank San Francisco CA CD	N/R,N/R	N/A	<5%	3/30/2020	245,000
Independence Bank KY CD	N/R,N/R	N/A	<5%	3/30/2020	245,000
California Bank Comm Lafayette, LA CD	N/R,N/R	N/A	<5%	3/30/2020	245,000
Fieldpoint Private Bank & Trust CT CD	N/R,N/R	N/A	<5%	4/28/2020	243,900
T Bank NA TX CD	N/R,N/R	N/A	<5%	4/28/2020	243,900

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Cred	lit Risk	Concentration Risk	Interest Rate Risk		
			Over 5 Percent of		Carrying Value	
Investment Type	Credit Rating	Rating Agency	Portfolio	Maturity Date	as of 12/31/19	
Central Bank of Oklahoma/ONB Bank & Tr Co OK CD	N/R,N/R	N/A	<5%	4/28/2020 \$	244,000	
Bank Leumi USA NY CD	N/R,N/R	N/A	<5%	4/28/2020	244,000	
East Boston Savings Bank MA CD	N/R,N/R	N/A	<5%	4/28/2020	244,000	
Third Coast Bank SSB TX CD	N/R,N/R	N/A	<5%	4/28/2020	244,100	
Brookline Bank MA CD	N/R,N/R	N/A	<5%	4/28/2020	243,900	
Native American Bank NA CO CD	N/R,N/R	N/A	<5%	4/28/2020	244,100	
First National Bank / The First NA ME CD	N/R,N/R	N/A	<5%	4/28/2020	244,100	
Rockford B&TC IL CD	N/R,N/R	N/A	<5%	4/28/2020	244,100	
Centier Bank IN CD	N/R,N/R	N/A	<5%	4/28/2020	244,100	
KS Statebank / Kansas State Bank of Manhattan KS CD	N/R,N/R	N/A	<5%	4/29/2020	244,000	
First Federal Savings Bank Evansville IN CD	N/R,N/R	N/A	<5%	4/30/2020	248,000	
American Express Centurion Bank CD	N/R,N/R	N/A	<5%	4/30/2020	117,000	
Town & Country Bank Springfield, IL CD	N/R,N/R	N/A	<5%	4/30/2020	245,000	
Eagle Bank VA CD	N/R,N/R	N/A	<5%	5/21/2020	244,000	
State Bank of Reeseville WI CD	N/R,N/R	N/A	<5%	5/22/2020	245,000	
BMW Bank North America Salt Lake City UT CD	N/R,N/R	N/A	<5%	5/22/2020	245,000	
Greenwoods State Bank Lake Mills WI CD	N/R,N/R	N/A	<5%	5/22/2020	245,000	
John Marshall Bank Reston VA CD	N/R,N/R	N/A	<5%	5/22/2020	245,000	
Peoples State Bank of Wausau WI CD	N/R,N/R	N/A	<5%	5/22/2020	245,000	
Commonwealth Business Bank Los Angeles CA CD	N/R,N/R	N/A	<5%	5/29/2020	245,000	
Live Oak BankIng Company NC CD	N/R,N/R	N/A	<5%	5/29/2020	245,000	
Dime Community Bank Brooklyn NY CD	N/R,N/R	N/A	<5%	5/29/2020	245,000	
Enerbank USA UT CD	N/R,N/R	N/A	<5%	5/29/2020	245,000	
Bank United NA (DTC) CD	N/R,N/R	N/A	<5%	5/29/2020	243,000	
Berkshire Bank Pittsfield (DTC) CD	N/R,N/R	N/A	<5%	5/29/2020	244,000	
Synovus Bank GA (DTC) CD	N/R,N/R	N/A	<5%	5/29/2020	244,000	
Republic Bank Inc MN (DTC) CD	N/R,N/R	N/A	<5%	5/29/2020	249,000	
Ally Bank Midvale UT CD	N/R,N/R	N/A	<5%	6/8/2020	219,000	
Merrick Bank South Jordan UT CD	N/R,N/R	N/A	<5%	6/9/2020	248,000	
Northfield Bank Staten Island NY CD	N/R,N/R	N/A	<5%	6/26/2020	245,000	
CFG Community Bank MD CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Newbank NA NY CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
First Internet Bank of Indiana CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Servisfirst Bank FL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Bank 7 OK CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Allegiance Bank Texas CD	N/R,N/R	N/A	<5%	6/24/2020	110,000	
Crystal Lake B&TC NA, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Northbrook B&TC, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Beverly Bank & Trust Co. NA, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Lake Forest B&T Co NA, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Hinsdale B&TC, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Libertyville B&TC, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Barrington B&TC, Wintrust IL CD	N/R,N/R	N/A	<5%	6/24/2020	244,500	
Mainstreet Bank VA CD	N/R,N/R	N/A	<5%	7/23/2020		
Latino Community Credit Union NC CD		N/A	<5%	7/23/2020	244,600	
Premier Bank IA CD	N/R,N/R				244,600	
Arlington Community FCU VA CD	N/R,N/R N/R,N/R	N/A N/A	<5% <5%	7/23/2020 7/23/2020	244,800 244,700	
First Capital Bank TN CD						
New Omni Bank NA CA CD	N/R,N/R	N/A	<5%	7/23/2020	244,900	
Southside Bank TX CD	N/R,N/R	N/A	<5%	7/23/2020	245,100	
St Charles B&TC - Wintrust ILCD	N/R,N/R	N/A	<5%	7/23/2020	245,200	
	N/R,N/R	N/A	<5%	7/23/2020	245,200	
Town Bank - Wintrust WI CD	N/R,N/R	N/A	<5%	7/23/2020	245,200	
Old Plank Trail Community Bank NA-Wintrust IL CD	N/R,N/R	N/A	<5%	7/23/2020	245,200	
Inbank Raton NM CD	N/R,N/R	N/A	<5%	7/29/2020	245,000	

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Cred	lit Risk	Concentration Risk		
	•		Over 5 Percent of	Risk	Carrying Value
Investment Type	Credit Rating	Rating Agency	Portfolio	Maturity Date	as of 12/31/19
Sallie Mae Bank Murray UT CD	N/R,N/R	N/A	<5%	7/30/2020 \$	245,000
Goldman Sachs Bank USA NY CD	N/R,N/R	N/A	<5%	7/30/2020	245,000
Iberiabank Lafayette LA CD	N/R,N/R	N/A	<5%	7/31/2020	245,000
Meadows Bank Las Vegas NV CD	N/R,N/R	N/A	<5%	8/1/2020	245,000
Byline Bank Chicago IL CD	N/R,N/R	N/A	<5%	8/2/2020	245,000
Industrial & Commercial Bank China CD	N/R,N/R	N/A	<5%	8/3/2020	245,000
Washington Tr Co Westerly RI CD	N/R,N/R	N/A	<5%	8/4/2020	245,000
Seattle Bank Washington CD	N/R,N/R	N/A	<5%	8/5/2020	245,183
Southeast Bank Farragut TN CD	N/R,N/R	N/A	<5%	8/6/2020	248,107
North American Banking Roseville MN CD	N/R,N/R	N/A	<5%	8/7/2020	248,081
TIAA FSB Jacksonville FL CD	N/R,N/R	N/A	<5%	8/8/2020	248,071
Security Bank OK CD	N/R,N/R	N/A	<5%	8/9/2020	245,500
Three Rivers Federal Credit Union IN CD	N/R,N/R	N/A	<5%	8/10/2020	245,700
Veritex Community Bank TX CD	N/R,N/R	N/A	<5%	8/11/2020	245,700
Corporate One Federal Credit Union OH CD	N/R,N/R	N/A	<5%	8/12/2020	245,600
Celtic Bank Salt Lake City UT CD	N/R,N/R	N/A	<5%	8/13/2020	248,000
VCC Bank Richmond VA CD	N/R,N/R	N/A	<5%	8/14/2020	248,000
Touchmark National Bank Alpharetta GA CD	N/R,N/R	N/A	<5%	8/15/2020	175,000
AvidBank San Jose CA CD	N/R,N/R	N/A	<5%	8/16/2020	248,000
Bank Rhode Island Providence RI CD	N/R,N/R	N/A	<5%	8/17/2020	248,000
Cathay Bank Los Angeles CA CD	N/R,N/R	N/A	<5%	8/18/2020	248,000
SENB Bank Moline IL CD	N/R,N/R	N/A	<5%	8/19/2020	248,000
Westfield Bank MA CD	N/R,N/R	N/A	<5%	8/20/2020	248,000
TCF National Bank CD	N/R,N/R	N/A	<5%	8/21/2020	245,000
Wells Fargo Bank Las Vegas NV CD	N/R,N/R	N/A	<5%	8/22/2020	245,000
Southern First Bank Greenville SC CD	N/R,N/R	N/A	<5%	8/23/2020	245,000
Farmers State Bank Waterloo IA CD	N/R,N/R	N/A	<5%	8/24/2020	248,000
Mabrey Bank Bixby OK CD	N/R,N/R	N/A	<5%	8/25/2020	200,000
Gateway First/Farmers Exchange Bank OK CD	N/R,N/R	N/A	<5%	8/26/2020	245,500
Pacific Enterprise Bank CA CD	N/R,N/R	N/A	<5%	8/27/2020	245,500
Security Bank TN CD	N/R,N/R	N/A	<5%	8/28/2020	245,800
Preferred Bank NY CD	N/R,N/R	N/A	<5%	8/29/2020	245,700
Bank Hapoalim NY CD	N/R,N/R	N/A	<5%	8/30/2020	245,000
Metabank Sioux Falls SD CD	N/R,N/R	N/A	<5%	8/31/2020	245,000
Investors Bank Short Hills CD	N/R,N/R	N/A	<5%	9/1/2020	245,000
Morgan Stanley Bank NA CD	N/R,N/R	N/A	<5%	9/2/2020	245,000
GBC International Bank CA CD	N/R,N/R	N/A	<5%	9/3/2020	246,000
Asian Pacific National Bank CA CD	N/R,N/R	N/A	<5%	9/4/2020	246,300
Sandy Spring Bank Olney MD CD	N/R,N/R	N/A	<5%	9/5/2020	245,000
Branch Banking & Trust Wilson NC CD	N/R,N/R	N/A	<5%	9/6/2020	245,000
Beal Bank USA Las Vegas NV CD	N/R,N/R	N/A	<5%	9/7/2020	245,000
Pinnacle Bank Jasper AL CD	N/R,N/R	N/A	<5%	9/8/2020	246,000
Customers Bank Phoenixville PA CD	N/R,N/R	N/A	<5%	9/9/2020	245,000
State Bank of India New York NY CD	N/R,N/R	N/A	<5%	9/10/2020	245,080
Citadel FCU PA CD	N/R,N/R	N/A	<5%	9/11/2020	245,600
Texas Capital Bank TX CD		N/A	<5%		
State Bank of Lizton IN CD	N/R,N/R N/R,N/R	N/A N/A	<5%	9/12/2020 9/13/2020	245,700 245,000
Penn Community Bank Perkasie PA CD	N/R,N/R N/R,N/R	N/A N/A	<5%	9/14/2020	245,000
Pioneer Bank SSB Austin TX CD			<5% <5%		
Iroquois Fed Savings & Loan Assoc CD	N/R,N/R	N/A N/A	<5% <5%	9/15/2020 9/16/2020	245,000 245,000
Radius Bank Boston MA CD	N/R,N/R				
City National Bank Beverly Hills CD	N/R,N/R	N/A	<5% <5%	9/17/2020	245,000
LCA Bank Corp Park City UT CD	N/R,N/R	N/A	<5% <5%	9/18/2020	245,000
Lea Dank Corp Park City OT CD	N/R,N/R	N/A	<5%	9/19/2020	245,000

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

1. <u>Deposits and Investments (Continued)</u>

b. <u>Investments (Continued)</u>

Concentration of Credit Risk, Credit and Interest Rate Risks (Continued)

	Cred	lit Risk	Concentration Risk	Interest Rate Risk	
			Over 5 Percent of		Carrying Value
Investment Type	Credit Rating	Rating Agency	Portfolio	Maturity Date	as of 12/31/19
Luana Savings Bank Luana IA CD	N/R,N/R	N/A	<5%	9/20/2020 \$	245,000
Continental Bank UT CD	N/R,N/R	N/A	<5%	9/21/2020	245,000
GNB Bank Grundy Center IA CD	N/R,N/R	N/A	<5%	9/22/2020	245,000
Total Negotiable Certificates of Deposit				_	35,405,500
Total Investments			100%		35,405,500
Repurchase Agreements					
US Bank - Sweep					8,716,577
Deposits					492,900
4M Fund	N/A	N/A		N/A	1,874,940
Govt M/M Fund	AAA	S&P/Moody's		N/A	234,395
First American-Prime Obligation Fund	AAA	S&P/Moody's		N/A	771,505
Moreton Money Market	Aaa-AAA	S&P/Moody's		N/A	599,637
Petty Cash				_	2,675
Total Cash and Investments				\$	48,098,129

N/A - Not Applicable

<5% - Concentration is Less Than 5% of Investment

Fair Value Measurement

WLSSD uses fair value measurements to record fair value adjustments to certain assets to determine fair value disclosures.

WLSSD follows an accounting standard that defines fair value, establishes a framework for measuring fair value, establishes a fair value hierarchy based on the quality of inputs used to measure fair value, and requires expanded disclosures about fair value measurements. In accordance with this standard, WLSSD has categorized its investments, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy.

The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets (Level I) and the lowest priority to unobservable inputs (Level III). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

1. Deposits and Investments (Continued)

b. Investments (Continued)

Fair Value Measurement (Continued)

Financial assets recorded on the statement of net position are categorized based on the inputs to the valuation techniques as follows:

Level I - Financial assets are valued using inputs that are unadjusted quoted prices in active markets accessible at the measurement date of identical financial assets. The inputs include those traded on an active exchange, such as the New York Stock Exchange, as well as U.S. Treasury and other U.S. government and agency mortgage-backed securities that are traded by dealers or brokers in active over-the-counter markets.

Level II - Financial assets are valued based on quoted prices for similar assets, or inputs that are observable, either directly or indirectly for substantially the full term through corroboration with observable market data.

Level III - Financial assets are valued using pricing inputs which are unobservable for the asset, inputs that reflect the reporting entity's own assumptions about the assumptions market participants would use in pricing the asset.

Investments are measured as follows for December 31, 2020:

Type	Le	evel 1	Level 2	Le	vel 3	 Total
Federal Home Loan Bank	\$	=	\$ 2,000,160 5,012,589	\$	-	\$ 2,000,160 5,012,589
U.S. Treasury Bill Total	\$	<u>-</u>	\$ 7,012,749	\$	<u> </u>	\$ 7,012,749
Investments Measured at Amortized Cost						
4M Fund						\$ 1,405,821
Money Market Funds						7,346,356
Repurchase Agreements						2,861,652
Negotiable Certificates of Deposit						 31,455,316
Total Investments Measured at Amortized	l Cost					 43,069,145
Cash and Cash Equivalents						1,145,843
Total Cash and Cash Investments						\$ 51,227,737

3. <u>Detailed Notes (Continued)</u>

- A. <u>Assets (Continued)</u>
 - 1. Deposits and Investments (Continued)
 - b. <u>Investments (Continued)</u>

Fair Value Measurement (Continued)

Investments are measured as follows for December 31, 2019:

Туре	Level 1	Level 2	Level 3	 Total
Investments Measured at Amortized Cost				
4M Fund				\$ 1,874,940
Money Market Funds				1,605,537
Repurchase Agreements				8,716,577
Negotiable Certificates of Deposit				 35,405,500
Total Investments Measured at Amortized	Cost			47,602,554
Cash and Cash Equivalents				 495,575
Total Cash and Cash Investments				\$ 48,098,129

The Minnesota Municipal Money Market Fund Trust is an external investment pool (Pool) that is managed to maintain a dollar-weighted average portfolio maturity of no greater than 60 days and seeks to maintain a constant net asset value (NAV) per share of \$1.00. The Pool elects to measure its investments at amortized cost in accordance with accounting statements issued by the Government Accounting Standards Board. These shares are available to be redeemed upon proper notice without restrictions and can be made as long as the District has a sufficient number of shares to meet the redemption request. The Fund's Board of Trustees can suspend the right of withdrawal or postpone the date of payment if the Trustee determines that there is an emergency that makes up the sale of the securities or determination of its net asset value not reasonably practical.

WLSSD reports its investment in the Pool at the NAV per share, the fair value established by the Pool.

3. <u>Detailed Notes (Continued)</u>

A. Assets (Continued)

2. <u>Due from Other Governments</u>

Due from other governments consists of the following:

	2020	2019
Current Assets		
Municipality Service Charges	\$ 1,110,763	\$ 1,110,478
Other	218,455	378,983
Total	\$ 1,329,218	\$ 1,489,461

3. <u>Capital Assets</u>

Capital asset activity for the year ended December 31, 2020 was as follows:

	Begi	nning Balance	Increases		ases Decreases		Ending Balance	
Capital Assets, Not Depreciated								
Land	\$	605,265	\$	-	\$	- \$	605,265	
Easements		207,149		-		-	207,149	
Total Capital Assets,								
Not Depreciated		812,414		-		-	812,414	
Capital Assets, Depreciated								
Improvements		239,960,558		9,635,266		-	249,595,824	
Buildings and Structures		74,672,544		-		-	74,672,544	
Furniture and Equipment		32,237,114		418,542		-	32,655,656	
Motor Vehicles		3,371,319		175,892		-	3,547,211	
Total Capital Assets, Depreciated		350,241,535		10,229,700		-	360,471,235	
Less: Accumulated Depreciation for:								
Improvements		138,251,649		10,729,088		-	148,980,737	
Buildings and Structures		73,600,956		119,149		-	73,720,105	
Furniture and Equipment		31,470,260		255,568		-	31,725,828	
Motor Vehicles		3,075,671		148,917		-	3,224,588	
Total Accumulated Depreciation		246,398,536		11,252,722		-	257,651,258	
Total Capital Assets, Depreciated, Net		103,842,999		(1,023,022)		-	102,819,977	
Capital Assets, Net	\$	104,655,413	\$	(1,023,022)	\$	- \$	103,632,391	

3. <u>Detailed Notes (Continued)</u>

A. <u>Assets (Continued)</u>

3. <u>Capital Assets (Continued)</u>

Capital asset activity for the year ended December 31, 2019 was as follows:

	Beginning Balance		Increases	Γ	Decreases	Ending Balance	
Capital Assets, Not Depreciated							
Land	\$	605,265	\$ -	\$	- \$	605,265	
Easements		207,149	-		-	207,149	
Total Capital Assets,							
Not Depreciated		812,414	-		-	812,414	
Capital Assets, Depreciated							
Improvements		220,449,319	19,511,239		-	239,960,558	
Buildings and Structures		74,672,544	-		-	74,672,544	
Furniture and Equipment		31,846,026	391,088		-	32,237,114	
Motor Vehicles		3,233,522	157,109		19,312	3,371,319	
Total Capital Assets, Depreciated		330,201,411	20,059,436		19,312	350,241,535	
Less: Accumulated Depreciation for:							
Improvements		127,871,050	10,380,599		-	138,251,649	
Buildings and Structures		73,481,363	119,593		-	73,600,956	
Furniture and Equipment		31,252,270	217,990		-	31,470,260	
Motor Vehicles		2,942,662	152,321		19,312	3,075,671	
Total Accumulated Depreciation		235,547,345	10,870,503		19,312	246,398,536	
Total Capital Assets, Depreciated, Net		94,654,066	9,188,933		-	103,842,999	
Capital Assets, Net	\$	95,466,480	\$ 9,188,933	\$	- \$	104,655,413	

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities</u>

1. Due to Other Governments

Due to other governments consists of the following:

Current liabilities - (Payable from current assets):

 User Adjustments
 2020
 2019

 \$ 236,995
 \$ 20,056

2. <u>Long-Term Debt</u>

Long-term debt is comprised of the following:

T 61 114 1	Final	Installment	Interest	Original Issues		Outstanding Balance December 31, 2020	
Types of Indebtedness	Maturity	Amounts	Rates (%)		Amount	Decemb	er 31, 2020
General Obligation Bonds							
2012E G.O. Refunding Bonds	2021	\$90,000- \$1,200,000	0.20-2.15	\$	8,635,000	\$	475,000
2015C G.O Refunding Bond	2021	\$245,000- \$510,000	0.65-2.05		2,680,000		245,000
2016B G.O Refunding Bond	2022	\$365,000- \$390,000	0.80-1.75		2,255,000		775,000
Total General Obligation Bonds				\$	13,570,000		1,495,000
Less: Unamortized Discount					-		(1,463)
Total General Obligation Bonds, Net					-	\$	1,493,537

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities (Continued)</u>

2. <u>Long-Term Debt (Continued)</u>

Types of Indebtedness	Final Maturity	Installment Amounts	Interest Rates (%)	Original Issues Amount	Outstanding Balance December 31, 2020
General Obligation Taxable Revenue	Notes				
2006 G.O. Taxable Revenue Note	2021	\$239,077- \$324,000	2.82	\$ 3,579,691	\$ 324,000
2007 G.O. Taxable Revenue Note	2023	\$4,000- \$186,000	2.61	2,359,776	545,000
2009 G.O. Taxable Revenue Note	2024	\$9,541- \$158,000	2.70	1,889,541	611,000
2010 G.O. Taxable Revenue Note	2025	\$200,540- \$240,255	1.59	3,351,540	1,165,255
2010 G.O. Taxable Revenue Note	2025	\$40,748- \$45,000	1.59	678,748	219,000
2010 G.O. Taxable Revenue Note	2025	\$21,000- \$25,000	1.59	342,262	2 122,000
2010 G.O. Taxable Revenue Note	2025	\$8,000- \$11,000	1.59	151,866	54,866
2011 G.O. Taxable Revenue Note	2026	\$46,959- \$117,000	1.52	1,610,959	679,000
2011 G.O. Taxable Revenue Note	2026	\$10,131- \$23,000	1.52	316,131	135,000
2011 G.O. Taxable Revenue Note	2026	\$110,330- \$265,000	1.52	3,581,330	1,532,000
2012 G.O. Taxable Revenue Note	2027	\$180,173- \$399,000	1.69	5,452,173	2,654,000
2013 G.O. Taxable Revenue Note	2028	\$100,518- \$191,000	1.00	2,947,518	1,475,000
2013 G.O. Taxable Revenue Note	2028	\$90,969- \$150,000	1.00	2,125,969	1,158,000
2014 G.O. Taxable Revenue Note	2029	\$360,990- \$501,000	1.00	6,941,990	4,335,000
2015 G.O. Taxable Revenue Note	2030	\$180,490- \$523,000	1.00	7,029,490	4,989,000
2015 G.O. Taxable Revenue Note	2030	\$50,276- \$132,000	1.00	2,132,276	1,259,000
2016 G.O. Taxable Revenue Note	2031	\$63,599- \$131,000	1.00	1,747,561	1,339,000

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities (Continued)</u>

2. <u>Long-Term Debt (Continued)</u>

Types of Indebtedness	Final Maturity	Installment Amounts	Interest Rates (%)	iginal Issues Amount	Outstanding Balance December 31, 2020
2016 G.O. Taxable Revenue Note	2031	\$105,016- \$239,960	1.00	\$ 3,216,871	\$ 2,399,000
2018 G.O. Taxable Revenue Note	2033	\$29,416- \$54,055	1.25	708,870	611,000
2018 G.O. Taxable Revenue Note	2033	\$97,922- \$185,760	1.25	2,448,277	2,117,000
2018 G.O. Taxable Revenue Note	2033	\$86,317- \$178,191	1.25	2,343,195	1,902,000
2018 G.O. Taxable Revenue Note	2033	\$65,173- \$144,763	1.23	1,907,254	1,407,876
2018 G.O. Taxable Revenue Note	2033	\$555,847- \$1,158,549	1.23	15,309,936	12,939,904
2019 G.O. Taxable Revenue Note	2034	\$157,520- \$158,370	1.00	2,054,155	1,668,170
2019 G.O. Taxable Revenue Note	2034	\$360,570- \$361,660	1.00	4,697,891	4,507,498
2019 G.O. Taxable Revenue Note	2034	\$28,690- \$29,580	1.00	379,365	360,935
2020 G.O. Taxable Revenue Note	2035	\$47,268- \$48,208	1.00	621,465	438,975
Total General Obligation					
Taxable Revenue Notes				\$ 79,926,100	\$ 50,948,479

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities</u> (Continued)

3. <u>Debt Service Requirements</u>

Debt service requirements at December 31, 2020 were as follows:

Year Ending	General Obligation Bonds				Notes from Direct Borrowings			
December 31		Principal		Interest		Principal		Interest
2021	\$	1,105,000	\$	28,220	\$	5,209,724	\$	619,004
2022		390,000		6,825		4,947,824		546,329
2023		-		-		5,012,059		481,781
2024		-		-		4,885,495		416,316
2025		-		-		4,780,257		354,910
2026-2030		-		-		18,988,626		1,007,486
2031-2035		-		-		7,124,494		172,952
Total	\$	1,495,000	\$	35,045	\$	50,948,479	\$	3,598,778

4. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2020 was as follows:

							Du	e Within One
	Begi	nning Balance	Additions	Reductions	En	ding Balance		Year
General Obligation Bonds Notes from direct borrowings	\$	4,475,000 \$ 48,716,689	- 6,993,564	\$ 2,980,000 4,761,774	\$	1,495,000 50,948,479	\$	1,105,000 5,209,724
Total		53,191,689	6,993,564	7,741,774		52,443,479		6,314,724
Sick Leave Liability OPEB Liability		53,457 259,807	1,737 31,919	- 8,124		55,194 283,602		55,194 13,529
Long-Term Liabilities	\$	53,504,953 \$	7,027,220	\$ 7,749,898	\$	52,782,275	\$	6,383,447

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

4. <u>Changes in Long-Term Liabilities (Continued)</u>

Long-term liability activity for the year ended December 31, 2019 was as follows:

								Dι	ie Within One
	Begin	nning Balance	A	Additions	Reductions	Er	ding Balance		Year
General Obligation Bonds	\$	8,270,000	\$	-	\$ 3,795,000	\$	4,475,000	\$	2,980,000
Notes from direct borrowings		38,421,524		14,340,659	4,045,494		48,716,689		4,663,619
Total		46,691,524		14,340,659	7,840,494		53,191,689		7,643,619
Sick Leave Liability		68,919		1,429	16,891		53,457		-
OPEB Liability		324,905		31,538	96,636		259,807		8,124
		·							
Long-Term Liabilities	\$	47,085,348	\$	14,373,626	\$ 7,954,021	\$	53,504,953	\$	7,651,743

The general obligation bonds and notes are retired with income from operations. WLSSD has a contingent liability against its full faith and credit to the extent that income from operations is insufficient to retire the general obligation bonds. The general obligation bonds of WLSSD are exempt from the limitations on net debt imposed by Minnesota law.

WLSSD's outstanding notes from direct borrowings of \$50,948,479 contain (1) a provision that if the WLSSD is unable to make a payment when due, an interest penalty may be imposed and one or more of the following remedies may be exercised (a) withhold approval of any disbursement request (b) reject any pending application by WLSSD for financial assistance (c) to the extent permitted by law, demand immediate payment of the note in full and upon such demand, the outstanding principal amount of the note will be immediately due and payable with interest accrued thereon to the date of payment (d) exercise any other remedy availability under law and (2) a provision that if WLSSD fails to comply with any other provision within the note agreement an immediate increase in the interest rate on the loan by eliminating all interest rate discounts that were originally applied, in addition, the default remedies for failure to make a payment as listed above may be exercised.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

5. Refunding Debt Issued

During 2016, WLSSD issued 2016 Taxable General Obligation Refunding Bonds, Series 2016B in the amount of \$2,255,000 with an interest rate of .80 to 1.75 percent. These proceeds were used to provide for the current refunding of the 2007A General Obligation Bonds. The balance of the 2007A maturities being refunded was \$2,505,000 and interest rates of 4.00 to 4.50 percent.

As a result of this refunding, WLSSD decreased its debt service requirements \$250,000 resulting in an economic gain (difference between the present value of the debt service payment on the old and new debt service) of \$173,248.

The deferred outflow related to the gain on refunding was not material to the financial statements of WLSSD and therefore was not recognized and amortized.

6. Defined Benefit Pension Plans

a) Pension Description

WLSSD participates in the following cost-sharing multiple-employer defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA's defined benefit pension plans are established and administered in accordance with Minnesota Statutes, Chapters 353 and 356. PERA's defined benefit pension plans are tax qualified plans under Section 401 (a) of the Internal Revenue Code.

All full-time and certain part-time employees of WLSSD are covered by the General Employees Plan. General Employees Plan members belong to the Coordinated Plan. Coordinated Plan members are covered by Social Security.

b) Benefits Provided

PERA provides retirement, disability, and death benefits. Benefit provisions are established by state statute and can only be modified by the state legislature. Vested, terminated employees who are entitled to benefits, but are not receiving them yet are bound by the provisions in effect at the time they last terminate their public service.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

b) Benefits Provided (Continued)

General Employees Plan benefits are based on a member's highest average salary for any five successive years of allowable service, age, and years of credit at termination of service. Two methods are used to compute benefits for PERA's Coordinated Plan members. Members hired prior to July 1, 1989, receive the higher of Method 1 or Method 2 formulas. Only Method 2 is used for members hired after June 30, 1989. Under Method 1, the accrual rate for Coordinated members is 1.2% for each of the first 10 years of service and 1.7% for each additional year. Under Method 2, the accrual rate for Coordinated members is 1.7% for all years of service. For members hired on or after July 1, 1989 normal retirement age is the age for unreduced Social Security benefits capped at 66.

Benefit increases are provided to benefit recipients each January. The postretirement increase is equal to 50% of the cost-of-living adjustment (COLA) announced by the SSA, with a minimum increase of at least 1 percent and a maximum of 1.5 percent. Recipients that have been receiving the annuity or benefit for at least a full year as of the June 30 before the effective date of the increase will receive the full increase. For recipients receiving the annuity or benefit for at least one month but less than a full year as of the June 30 before the effective date of the increase will receive a reduced prorated increase. For members retiring on January 1, 2024, or later, the increase will be delayed until normal retirement age (age 65 if hired prior to July 1, 1989, or age 66 for individuals hired on or after July 1, 1989). Members retiring under Rule of 90 are exempt from the delay to normal retirement.

c) Contributions

Minnesota Statutes Chapter 353 sets the rates for employer and employee Contributions. Contribution rates can only be modified by the state legislature.

Coordinated Plan members were required to contribute 6.50% of their annual covered salary in fiscal years 2020 and 2019. WLSSD was required to contribute 7.50% for Coordinated Plan members for fiscal years 2020 and 2019. WLSSD's contributions to the General Employees Fund for the years ended December 31, 2020 and 2019 were \$589,708 and \$581,093, respectively. WLSSD's contributions were equal to the required contributions as set by state statute.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

d) Pension Costs

At December 31, 2020 and 2019, WLSSD reported a liability of \$6,612,989 and \$5,921,319, respectively, for its proportionate share of the General Employees Fund's net pension liability. WLSSD's 2020 and 2019 net pension liability reflected a reduction due to the State of Minnesota's contribution of \$16 million to the fund in 2020 and 2019. The State of Minnesota is considered a non-employer contributing entity and the state's contribution meets the definition of a special funding situation. The State of Minnesota's proportionate share of the net pension liability associated with WLSSD totaled \$203,919 at December 31, 2020 for a total liability of \$6,816,908 and \$183,992 at December 31, 2019 for a total liability of \$6,105,311. The net pension liability was measured as of June 30, 2020 and 2019 and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of those dates.

WLSSD's proportionate share of the net pension liability for December 31, 2020 was based on WLSSD's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2019 through June 30, 2020 relative to the total employer contributions received from all of PERA's participating employers. WLSSD's proportionate share was 0.1103% at the end of the measurement period and 0.1071% for the beginning of the period.

WLSSD's proportionate share of the net pension liability for December 31, 2019 was based on WLSSD's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2018 through June 30, 2019 relative to the total employer contributions received from all of PERA's participating employers. WLSSD's proportion share was 0.1071% at the end of the measurement period and 0.1095% for the beginning of the period.

For the years ended December 31, 2020 and 2019, WLSSD's recognized pension expense of \$210,115 and \$573,813 respectively for its proportionate share of the General Employees Plan's pension expense. In addition, WLSSD recognized an additional \$17,747 in 2020 and \$13,779 in 2019 as pension expense (and grant revenue) for its proportionate share of the State of Minnesota's contribution of \$16 million per year to the General Employees Fund.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

d) Pension Costs (Continued)

At December 31, 2020, WLSSD reported its proportionate share of the General Employees Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

20)20				
	Deferre	ed Outflows of	Deferred Inflows of		
Description	R	lesources	R	esources	
Differences Between Expected and Actual					
Economic Experience	\$	60,294	\$	25,020	
Changes in Actuarial Assumptions		-		245,169	
Net Difference Between Projected and Actual					
Earnings on Pension Plan Investments		114,244		-	
Changes in Proportion and Differences					
Between WLSSD Contributions and					
Proportionate Share of Contributions		152,893		99,167	
WLSSD Contributions Subsequent to the					
Measurement Date		312,453		-	
Total	\$	639,884	\$	369,356	

\$312,453 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2021. Other amounts reported as deferred outflows and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

	Pens	ion Expense
Year Ended December 31,		Amount
2021	\$	(385,836)
2022		7,446
2023		176,693
2024		159,772

At December 31, 2019, WLSSD reported its proportionate share of the General Employees Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

d) Pension Costs (Continued)

2019							
	Deferr	ed Outflows of	Defe	red Inflows of			
Description	F	Resources	Resources				
Differences Between Expected and Actual							
Economic Experience	\$	164,102	\$	-			
Changes in Actuarial Assumptions		-		465,420			
Net Difference Between Projected and Actual							
Earnings on Pension Plan Investments		-		600,195			
Changes in Proportion and Differences							
Between WLSSD Contributions and							
Proportionate Share of Contributions		-		201,945			
WLSSD Contributions Subsequent to the							
Measurement Date		288,781		-			
Total	\$	452,883	\$	1,267,560			

e) Total Pension Expense

The total pension expense for all plans recognized by WLSSD for the year ended December 31, 2020 and 2019, was \$227,862 and \$587,592, respectively.

f) Actuarial Assumptions

The total pension liability in the June 30, 2020 and 2019, actuarial valuation was determined using the following actuarial assumptions:

Assumptions	2020	2019
Inflation	2.25% per Year	2.50% per Year
Salary Increases	3.00% per Year	3.25% per Year
Investment Rate of Return	7.50%	7.50%

Salary increases were based on a service-related table. Mortality rates for active members, retirees, survivors, and disabilitants were based on Pub-2010 General Employee Mortality tables for males or females, as appropriate, with slight adjustments to fit PERA's experience. Cost of living benefit increases after retirement for retirees are assumed to be 1.25% per year.

Actuarial assumptions used in the June 30, 2020 valuation were based on the results of actuarial experience studies. The most recent four-year experience study in the General Employees Plan was completed in 2019. The assumption changes were adopted by the Board and became effective with the July 1, 2020 actuarial valuation.

3. <u>Detailed Notes (Continued)</u>

- B. Liabilities (Continued)
 - 6. <u>Defined Benefit Pension Plans (Continued)</u>
 - f) Actuarial Assumptions (Continued)

The following changes in actuarial assumptions occurred in 2020:

Changes in Actuarial Assumptions:

- (1) The price inflation assumption was decreased from 2.50% to 2.25%.
- (2) The payroll growth assumption was decreased from 3.25% to 3.00%.
- (3) Assumed salary increase rates were changed as recommended in the June 30, 2019 experience study. The net effect is assumed rates that average 0.25% less than previous rates.
- (4) Assumed rates of retirement were changed as recommended in the June 30, 2019 experience study. The changes result in more unreduced (normal) retirements and slightly fewer Rule of 90 and early retirements.
- (5) Assumed rates of termination were changed as recommended in the June 30, 2019 experience study. The new rates are based on service and are generally lower than the previous rates for years 2-5 and slightly higher thereafter.
- (6) Assumed rates of disability were changed as recommended in the June 30, 2019 experience study. The change results in fewer predicted disability retirements for males and females.
- (7) The base mortality table for healthy annuitants and employees was changed from the RP-2014 table to the Pub-2010 General Mortality table, with adjustments. The base mortality table for disabled annuitants was changed from the RP-2014 disabled annuitant mortality table to the PUB-2010 General/Teacher disabled annuitant mortality table, with adjustments.
- (8) The mortality improvement scale was changed from Scale MP-2018 to Scale MP-2019.
- (9) The assumed spouse age difference was changed from two years older for females to one year older.
- (10) The assumed number of married male new retirees electing the 100% Joint & Survivor option changed from 35% to 45%. The assumed number of married female new retirees electing the 100% Joint & Survivor option changed from 15% to 30%. The corresponding number of married new retirees electing the Life annuity option was adjusted accordingly.

3. <u>Detailed Notes (Continued)</u>

- B. Liabilities (Continued)
 - 6. <u>Defined Benefit Pension Plans (Continued)</u>
 - f) Actuarial Assumptions (Continued)

Changes in Plan Provisions:

(1) Augmentation for current privatized members was reduced to 2.0% for the period July 1, 2020 through December 31, 2023 and 0.0% after. Augmentation was eliminated for privatizations occurring after June 30, 2020.

Actuarial assumptions used in the June 30, 2019 valuation were based on the results of actuarial experience studies. The most recent four-year experience study in the General Employees Plan was completed in 2019. Economic assumptions were updated in 2018 based on a review of inflation and investment return assumptions.

The following changes in actuarial assumptions and plan provisions occurred in 2019:

Changes in Actuarial Assumptions:

(1) The mortality projection scale was changed from Scale MP-2017 to Scale MP-2018.

Changes in Plan Provisions:

(1) The employer supplemental contribution was changed prospectively, decreasing from \$31.0 million to \$21.0 million per year. The State's special funding contribution was changed prospectively, requiring \$16.0 million due per year through 2031.

The State Board of Investment, which manages the investments of PERA, prepares an analysis of the reasonableness of the long-term expected rate of return on a regular basis using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce an expected long-term rate of return by weighting the expected future rates of return by the target asset allocation percentages.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

f) Actuarial Assumptions (Continued)

The target allocation and best estimates of arithmetic real rates of return for each major asset class in 2020 and 2019 are summarized in the following table:

		Long-Term Expected Real
Asset Class	Target Allocation	Rate of Return
Domestic Stocks	35.5 %	5.10 %
International Stocks	17.5 %	5.30
Bonds	20.0 %	0.75
Alternative Assets	25.0 %	5.90
Cash	2.0 %	0.00
Totals	100.0 %	

g) Discount Rate

The discount rate used to measure the total pension liability in 2020 and 2019 was 7.50%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and employers will be made at rates set in Minnesota Statutes. Based on these assumptions, the fiduciary net position of the General Employees Fund was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

h) Pension Liability Sensitivity

The following presents WLSSD's proportionate share of the net pension liability for all plans it participates in, calculated using the discount rate disclosed in the preceding paragraph, as well as what WLSSD's proportionate share of the net pension liability would be if it were calculated using a discount rate one percentage point lower or one percentage point higher than the current discount rate:

	Current					
Description	1	% Higher	Di	scount Rate		1% Lower
<u>June 30, 2020</u>						
General Employees Fund Discount Rate		6.50%		7.50%		8.50%
Sensitivity of Net Pension Liability at Current						
Single Discount Rate	\$	10,598,328	\$	6,612,989	\$	3,325,405
June 30, 2019						
General Employees Fund Discount Rate		6.50%		7.50%		8.50%
Sensitivity of Net Pension Liability at Current						
Single Discount Rate	\$	9,734,330	\$	5,921,319	\$	2,772,921

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

6. <u>Defined Benefit Pension Plans (Continued)</u>

Pension Plan Fiduciary Net Position
 Detailed information about each pension plan's fiduciary net position is available in a separately-issued PERA financial report that includes financial statements and required supplementary information. That report may be obtained on the Internet at www.mnpera.org.

7. <u>Postemployment Benefits</u>

Plan Description and Funding Policy

WLSSD participates in a single-employer fully-insured plan. There is no explicit subsidy for employees hired prior to December 31, 1983 with no accumulated sick leave and for employees hired on or after January 1, 1984. Active employees who retire from WLSSD when eligible to receive a retirement benefit from PERA, that do not qualify for the aforementioned benefits, and do not participate in any other health benefits program providing coverage similar to that herein described, will be eligible to continue coverage with respect to both themselves and their eligible dependents under WLSSD's health benefits program. These retirees are required to pay 100% of the total premium cost. Since the premium is a blended rate determined on the entire active and retiree population, the retirees are receiving an implicit rate subsidy. The plan does not issue a publicly available financial report. There are 101 active employees, 4 retires receiving payments, 2 spouses receiving payments, and 0 inactive employees entitled to but not yet receiving benefits.

Funding Policy

WLSSD has no assets accumulated in a trust that meets the criteria in GASB 75. The authority to provide these benefits is established in Minnesota Statutes §471.61, subdivision 2a. The cost of other postemployment benefits is funded on a "pay-as-you-go" method. For the year ended December 31, 2020, WLSSD contributed \$8,124 to the plan and contributed \$38,671 to the plan for the year ended December 31, 2019.

Actuarial Methods and Assumptions

WLSSD's OPEB liability was measured as of January 1, 2020 and January 1, 2019, and the total OPEB liability each year was determined by an actuarial valuation as of January 1, 2019.

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

7. <u>Postemployment Benefits (Continued)</u>

Actuarial Methods and Assumptions (Continued)

The total OPEB liability was determined by an actuarial valuation as of January 1, 2019, using the following actuarial assumptions, applied to all periods including in the measurement, unless otherwise specified:

Inflation 2.50%
Salary Increases 3.00%
Health Care Trend Rates 6.25% Decreasing to 5.00% Over 5
Years

Mortality rates were based on the RP-2014 with projected mortality improvements based on scale MP-2016, and other adjustments.

The actuarial assumptions used in the January 1, 2019 valuation were based on the results of an actuarial experience study for the period January 1, 2018 to December 31, 2018.

The discount rate used to measure the total OPEB liability was 3.80% for 2020 and 2019. The discount rate is based on the estimated yield of 20-year AA-rated municipal bonds.

Since the most recent GASB 75 valuation, the following changes have been made:

- The health care trend rates were changed to better anticipate short term and long term medical increases.
- •The mortality tables were updated from the RP-2014 White Collar Mortality Tables with MP-2016 Generational Improvement Scale to the RP-2014 White Collar Mortality Tables with MP-2018 Generational Improvement Scale.
- The discount rate was changed from 3.30% to 3.80%.

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities (Continued)</u>

7. <u>Postemployment Benefits (Continued)</u>

Actuarial Methods and Assumptions (Continued)

Changes in the OPEB Liability

	otal OPEB Liability 2020	Total OPEB Liability 2019		
Balance January 1,	\$ 259,807	\$	324,905	
Changes for the Year:				
Service Costs	21,387		20,764	
Interest Cost	10,532		10,774	
Assumption Changes	-		(3,436)	
Differences Between Expected and				
Actual Experience	=		(54,529)	
Benefit Payments	 (8,124)		(38,671)	
Net Change in Total OPEB Liability	23,795		(65,098)	
Balance as of December 31,	\$ 283,602	\$	259,807	

The following presents the OPEB liability of WLSSD, as well as what the WLSSD's OPEB liability would be if it were calculated using a discount rate one percentage lower or one percentage higher than the current discount rate:

2020	1%	6 Decrease (2.80%)	Discount Rate (3.80%)		1% Increase (4.80%)		
OPEB Liability	\$	302,910	\$	283,602	\$	265,448	
	1%	6 Decrease	Dis	scount Rate	19	% Increase	
2019		(2.80%)	(3.80%)		(4.80%)		
OPEB Liability	\$	278,079	\$	259,807	\$	242,614	

The following presents the OPEB liability of WLSSD, as well as what the WLSSD's OPEB liability would be if it were calculated using healthcare cost trend rates that are 1% lower (5.25% decreasing to 4.00% over 5 years) or 1% higher (7.25% decreasing to 6.00% over 5 years) than the current healthcare cost trend rates:

3. <u>Detailed Notes (Continued)</u>

B. Liabilities (Continued)

7. <u>Postemployment Benefits (Continued)</u>

Actuarial Methods and Assumptions (Continued)

			Cur	rent Trend		
	1%	Decrease	Rat	es (6.25%	1%	6 Increase
	(5.25%	6 Decreasing	(De	creasing to	(7.25%	6 Decreasing
2020	to	4.00%)	• ,		to	6.00%)
OPEB Liability	\$	254,720	\$	283,602	\$	317,539
		Decrease	Rat	rent Trend tes (6.25%		increase
• • • •	`	6 Decreasing	`	creasing to	`	6 Decreasing
2019	to	4.00%)		5.00%)	to	6.00%)
OPEB Liability	\$	234,476	\$	259,807	\$	289,433

For the year ended December 31, 2020 and 2019, WLSSD recognized OPEB expense of \$22,257 and \$21,876, respectively. At December 31, 2020, WLSSD reported deferred inflows of resources and deferred outflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources		Deferred Inflows of Resources		
Authority's Contributions Subsequent	_	40.500			
to the Measurement Date	\$	13,529	\$	-	
Changes in Actuarial Assmuptions		-		2,290	
Liability Gains		<u>-</u>		36,351	
Total	\$	13,529	\$	38,641	

2020

\$13,529 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2021.

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending		Future			
December 31,	R	ecognition			
2021	\$	(9,662)			
2022		(9,662)			
2023		(9,662)			
2024		(9,655)			

3. <u>Detailed Notes (Continued)</u>

B. <u>Liabilities (Continued)</u>

7. Postemployment Benefits (Continued)

Actuarial Methods and Assumptions (Continued)

At December 31, 2019, WLSSD reported deferred inflows of resources and deferred outflows of resources related to OPEB from the following sources:

	2019			
	Deferr	Deferred Outflows		red Inflows
	of F	Resources	of Resources	
Authority's Contributions Subsequent				
to the Measurement Date	\$	8,124	\$	-
Changes in Actuarial Assmuptions		-		2,863
Liability Gains		-		45,440
Total	\$	8,124	\$	48,303

4. Other Note Disclosures

A. Major Customers

Major customers of services provided by WLSSD were as follows:

				Percentag	ge of
	User Service			Total User	
	 Charges			Service Charges	
	 2020		2019	2020	2019
Sappi Cloquet LLC	\$ 12,305,970	\$	11,873,947	32.4%	31.0%
City of Duluth	9,457,125		9,275,062	24.9%	24.2%
Verso Duluth Mill	2,665,631		3,362,320	7.0%	8.8%

B. Construction Commitments

As of December 31, 2020, WLSSD had the following commitments with respect to unfinished capital projects.

F	Remaining			
C	onstruction	Expected date of		
C	ommitment	Completion		
\$	145,759	2/12/21		
	345,855	3/31/21		
	103,618	3/31/21		
	862,094	4/30/21		
	396,640	4/30/21		
	469,586	3/1/22		
\$	2,323,552			
	C	345,855 103,618 862,094 396,640 469,586		

4. Other Note Disclosures (Continued)

C. Risk Management

WLSSD is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; health and dental claims, injuries to employees, and natural disasters. These risks are covered by commercial insurance purchased from independent third parties except for dental claims which are self-insured, workers compensation and health insurance for which WLSSD belongs to public entity risk pools. WLSSD has a \$50,000 deductible for property and a \$1,000 deductible for liability insurance coverage per covered incident. There have been no significant reductions in insurance coverage during the current year. Settled claims from these risks have not exceeded insurance coverage in the past three fiscal years.

WLSSD retains the risk of loss from claims related to employee dental. WLSSD has contracted with Delta Dental to administer WLSSD's dental claims. WLSSD charges a premium to each employee and contributes an employer's share based on negotiated union contracts to cover the estimated dental claims. Claims are recognized as they are paid.

	2020		2019	
Unpaid Claims, Beginning of Year	\$	-	\$	-
Incurred Claims		57,993		76,707
Claim Payments		(57,993)		(76,707)
Unpaid Claims, End of Year	\$	_	\$	-

Workers compensation coverage is obtained through the League of Minnesota Cities Insurance Trust – Group Self-Insured Workers' Compensation Plan, a public entity risk pool operated by the League of Minnesota Cities to lower and stabilize its members' workers' compensation costs and to assure that its members have a source of coverage available. The League of Minnesota Cities purchases reinsurance to protect the program from catastrophic and abnormal claims. WLSSD pays an annual premium to the pool and has elected to have a deductible of \$5,000 per occurrence (for medical costs only). The deductible option under this plan allows WLSSD to obtain a premium discount of 11%. As medical costs are incurred, the claims are paid by the pool and then are billed back to WLSSD up to the amount of the deductible per occurrence.

For group health insurance, WLSSD belongs to the North East Service Cooperative (NESC), a joint powers entity which sponsors a plan to provide group employee health benefits to its participating members. All members pool premiums and losses; however, a particular member may receive increases or decreases depending on a good or bad year of claims experience. Premiums are determined annually by the NESC and are based partially on the experience of WLSSD and partially on the experience of the group. The NESC solicits proposals from carriers and negotiates the contracts.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2020 AND 2019

4. Other Note Disclosures (Continued)

D. Voluntary Employee Benefit Plan – Northland VEBA Trust Plan

In 2007, WLSSD Board approved a Voluntary Employees' Beneficiary Association (VEBA) plan for funding employee health benefits for supervisors effective January 1, 2008 as authorized under Sections 501(c)(9) and 213(d) of the IRS Code. Effective January 1, 2009, all employees were eligible for participation in this plan. The VEBA plan is a health reimbursement plan providing for individual employer-funded accounts that can be used to help pay eligible medical expenses incurred by participating employees. The plan is used in combination with a high-deductible health plan. Funding is provided through pre-tax contributions from WLSSD based on employee health care elections. The VEBA plan is administered by Compensation Consultants, Ltd.

The current maximum WLSSD contribution for active participating employees is \$3,000 for those with family medical coverage with a \$3,700 deductible and \$1,350 for active participating employees for those with single medical coverage with a \$1,850 deductible. Any balance remaining in an employee's account at year-end rolls over into the subsequent year. All bargaining unit and supervisory employees participating in WLSSD's high-deductible medical insurance plan are covered by the VEBA plan.

E. Legal Contingencies

WLSSD may be involved in various claims and litigation. Although the outcome of any claims is not presently determinable, in the opinion of WLSSD's attorney, the resolution of these matters will not have a material adverse effect on the financial condition of WLSSD.

REQUIRED SUPPLEMENTARY INFORMATION

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA SCHEDULE OF WLSSD'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY DECEMBER 31, 2020

	Measurement Date June 30, 2020	Measurement Date June 30, 2019	Measurement Date June 30, 2018	Measurement Date June 30, 2017	Measurement Date June 30, 2016	Measurement Date June 30, 2015
WLSSD's Proportion of the Net Pension Liability	0.1103%	0.1071%	0.1095%	0.1111%	0.1140%	0.1181%
WLSSD's Proportionate Share of the Net Pension Liability	\$ 6,612,989	\$ 5,921,319	\$ 6,074,611	\$ 7,092,551	\$ 9,256,235	\$ 6,120,555
State's Proportionate Share of the Net Pension Liability Associated with WLSSD	203,919	183,992	199,096	89,175	120,902	
Total District's Proportionate Share of Net Pension Liability	\$ 6,816,908	\$ 6,105,311	\$ 6,273,707	\$ 7,181,726	\$ 9,377,137	\$ 6,120,555
WLSSD's Covered Payroll	\$ 7,875,101	\$ 7,584,501	\$ 7,354,870	\$ 7,150,592	\$ 7,061,992	\$ 6,936,710
WLSSD's Proportionate Share of the Net Pension Liability as a Percentage of Its Covered Payroll	83.97%	78.07%	82.59%	99.19%	131.07%	88.23%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	79.10%	80.20%	79.50%	75.90%	68.81%	78.20%

Note: Information prior to 2015 is not available.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA SCHEDULE OF WLSSD CONTRIBUTIONS DECEMBER 31, 2020

	2020	2019	2018	2017	2016	2015	2014
PERA Contractually Required Contribution Contributions in Relation to the Contractually Required Contribution Contribution Deficiency (Excess)	\$ 589,708 (589,708) \$ -	\$ 581,093 (581,093) \$ -	\$ 557,535 (557,535) \$ -	\$ 544,106 (544,106) \$ -	\$ 533,833 (533,833) \$ -	\$ 523,052 (523,052) \$ -	\$ 507,255 (507,255) \$ -
WLSSD's Covered Payroll	\$ 7,862,773	\$ 7,747,907	\$ 7,433,800	\$ 7,254,747	\$ 7,117,773	\$ 6,974,027	\$ 6,996,621
Contributions as a Percentage of Covered Payroll	7.50%	7.50%	7.50%	7.50%	7.50%	7.50%	7.25%

Note: Information prior to 2014 is not available.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA SCHEDULE OF CHANGES IN WLSSD'S OPEB LIABILITY, RELATED RATIOS, AND NOTES DECEMBER 31, 2020

		Date		Date		Date
	Jan	uary 1, 2020	Jani	uary 1, 2019	Jani	uary 1, 2018
Total OPEB Liability						
Service Cost	\$	21,387	\$	20,764	\$	25,132
Interest Cost		10,532		10,774		10,852
Assumption Changes		-		(3,436)		45,777
Differences Between Expected and						
Actual Experience		-		(54,529)		-
Benefit Payments		(8,124)		(38,671)		(29,346)
Net Change in Total OPEB Liability		23,795		(65,098)		52,415
Total OPEB Liability - Beginning		259,807		324,905		272,490
Total OPEB Liability - Ending	\$	283,602	\$	259,807	\$	324,905
Covered-Employee Payroll	\$	7,072,878	\$	6,866,872	\$	6,924,798
District's OPEB Liability as a Percentage of Covered-Employee Payroll		4%		4%		5%

Note 1: WLSSD implemented GASB Statement No. 75 in 2018, and the above table will be expended to 10 years of information as the information becomes available.

Note 2: No assets are accumulated in a trust.

1. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions</u>

The following changes were reflected in the valuation performed on behalf of the Public Employees Retirement Association for the year ended June 30:

2020

Changes in Actuarial Assumptions

- The price inflation assumption was decreased from 2.50% to 2.25%.
- The payroll growth assumption was decreased from 3.25% to 3.00%.
- Assumed salary increase rates were changed as recommended in the June 30, 2019 experience study. The net effect is assumed rates that average 0.25% less than previous rates.
- Assumed rates of retirement were changed as recommended in the June 30, 2019 experience study. The changes result in more unreduced (normal) retirements and slightly fewer Rule of 90 and early retirements.
- Assumed rates of termination were changed as recommended in the June 30, 2019 experience study. The new rates are based on service and are generally lower than the previous rates for years 2-5 and slightly higher thereafter.
- Assumed rates of disability were changed as recommended in the June 30, 2019 experience study. The change results in fewer predicted disability retirements for males and females.
- The base mortality table for healthy annuitants and employees was changed from the RP-2014 table to the Pub-2010 General Mortality table, with adjustments. The base mortality table for disabled annuitants was changed from the RP-2014 disabled annuitant mortality table to the PUB-2010 General/Teacher disabled annuitant mortality table, with adjustments.
- The mortality improvement scale was changed from Scale MP-2018 to Scale MP-2019.
- The assumed spouse age difference was changed from two years older for females to one year older.
- The assumed number of married male new retirees electing the 100% Joint & Survivor option changed from 35% to 45%. The assumed number of married female new retirees electing the 100% Joint & Survivor option changed from 15% to 30%. The corresponding number of married new retirees electing the Life annuity option was adjusted accordingly.

Changes in Plan Provisions

• Augmentation for current privatized members was reduced to 2.0% for the period July 1, 2020 through December 31, 2023 and 0.0% after. Augmentation was eliminated for privatizations occurring after June 30, 2020.

1. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions (Continued)</u>

2019

Changes in Actuarial Assumptions

• The mortality projection scale was changed from MP-2017 to MP-2018.

Changes in Plan Provisions

• The employer supplemental contribution was changed prospectively, decreasing from \$31.0 million to \$21.0 million per year. The State's special contribution was changed prospectively, requiring \$16.0 million due per year through 2031.

2018

Changes in Actuarial Assumptions

- The mortality projection scale was changed from MP-2015 to MP-2017.
- The assumption postretirement benefit increase was changed from 1.0% per year through 2044 and 2.5% per year thereafter to 1.25% per year.

Changes in Plan Provisions

- The augmentation adjustment in early retirement factors is eliminated over a fiveyear period starting July 1, 2019, resulting in actuarial equivalence after June 30, 2024.
- Interest credited on member contributions decreased from 4.0% to 3.0%, beginning July 1, 2018.
- Deferred augmentation was changed to 0.0%, effective January 1, 2019. Augmentation that has already accrued for deferred members will still apply.
- Contribution stabilizer provisions were repealed.
- Postretirement benefit increases were changed from 1.0% per year with a provision to increase to 2.50% upon attainment of 90% funding ratio to 50% of the Social Security Cost of Living Adjustment, not less than 1.0% and not more than 1.50%, beginning January 1, 2019.
- For retirements on or after January 1, 2024, the first benefit increase is delayed until the retiree reaches normal retirement age; does not apply to Rule of 90 retirees, disability benefit recipients, or survivors.
- Actuarial equivalent factors were updated to reflect revised mortality and interest assumptions.

1. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions (Continued)</u>

2017

Changes in Actuarial Assumptions

- The combined service annuity (CSA) loads were changed from 0.80% for active members and 60% for vested and non-vested deferred members. The revised CSA load are now 0.0% for active member liability, 15% for vested deferred member liability, and 3.0% for non-vested deferred member liability.
- The assumption postretirement benefit increase was changed from 1.0% per year through 2044 and 2.5% per year thereafter to 1.25% per year.

Changes in Plan Provisions

- The State's contribution for the Minneapolis Employees Retirement Fund equals \$16,000,000 in 2017 and 2018, and \$6,000,000 thereafter.
- The Employer Supplemental Contribution for the Minneapolis Employees Retirement Fund changed from \$21,000,000 to \$31,000,000 in calendar years 2019 to 2031. The state's contribution changed from \$16,000,000 to \$6,000,000 in calendar years 2019 to 2031.

2016

Changes in Actuarial Assumptions

- The assumed postretirement benefit increase rate was changed from 1.0% per year through 2035 and 2.5% per year thereafter to 1.0% per year for all future years.
- The assumed investment return was changed from 7.9% to 7.5%. The single discount rate was changed from 7.9% to 7.5%.
- Other assumptions were changed pursuant to the experience study dated June 30, 2015. The assumed future salary increases, payroll growth, and inflation were decreased by .25% to 3.25% for payroll growth and 2.5% for inflation.

Changes in Plan Provisions

• There have been no changes since the prior valuation.

1. <u>Defined Benefit Pension Plans - Changes in Significant Plan Provisions, Actuarial Methods, and Assumptions (Continued)</u>

2015

Changes in Actuarial Assumptions

• The assumed postretirement benefit increase rate was changed from 1.00 percent per year through 2030 and 2.50 percent per year thereafter to 1.00 percent per year through 2035 and 2.50 percent per year thereafter.

Changes in Plan Provisions

• On January 1, 2015, the Minneapolis Employees Retirement Fund was merged into the General Employees Fund, which increased the total pension liability by \$1.1 billion and increase the fiduciary plan net position by \$892 million. Upon consolidation, state and employer contributions were revised; the State's contribution of \$6.0 million, which meets the special funding situation definition, was due September 2015.

2. Other Postemployment Benefits

As disclosed on the Schedule of Changes in the Total OPEB Liability, Related Ratios, and Notes, no assets have been irrevocably deposited in a trust to advance fund the employer's obligation. Therefore, the actuarial value of assets is zero.

The following changes were reflected in the valuation performed on behalf of the WLSSD's Other Postemployment Benefits plan for the year ended December 31:

2019

- The health care trend rates were changed to better anticipate short term and long term medical increases.
- The mortality tables were updated from the RP-2014 White Collar Mortality Tables with MP-2016 Generational Improvement Scale to the RP-2014 White Collar Mortality Tables with MP-2018 Generational Improvement Scale.
- The discount rate was changed from 3.30% to 3.80%.

2018

- The discount rate was changed from 3.50% to 3.30%.
- The actuarial cost method was changed from projected unit credit to entry age as prescribed by GASB 75.

SUPPLEMENTARY SCHEDULES

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA

DETAILED SCHEDULE OF REVENUE COMPARED TO BUDGET YEAR ENDED DECEMBER 31, 2020 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED DECEMBER 31, 2019

			2020		
				Variance	2019
			Actual	Favorable	Actual
		Budget	Revenue	(Unfavorable)	Revenue
Wastewater Treatment					
User Charges -					
Municipalities					
Duluth	\$	9,373,756	\$ 9,457,125	\$ 83,369	\$ 9,275,062
Cloquet		992,915	866,857	(126,058)	984,427
Proctor		322,476	309,293	(13,183)	322,799
Hermantown		477,916	458,868	(19,048)	493,274
Scanlon		114,198	105,459	(8,739)	123,707
Thomson Township (Esko)		141,678	144,175	2,497	138,209
Carlton		114,545	121,297	6,752	116,786
Twin Lakes Township		89,385	42,950	(46,435)	70,663
Wrenshall		21,185	22,012	827	23,372
Thomson		9,025	7,989	(1,036)	9,004
Jay Cooke		3,447	4,626	1,179	3,549
North Shore		46,005	43,245	(2,760)	44,549
Knife River		18,730	16,021	(2,709)	15,862
Oliver		17,738	16,677	(1,061)	16,798
Rice Lake Township		51,698	47,609	(4,089)	52,323
MPCA Landfill		11,318	10,673	(645)	10,349
Midway		4,737	4,845	108	4,598
Pike Lake		72,346	61,114	(11,232)	67,458
Total Municipalities	-	11,883,098	11,740,835	(142,263)	11,772,789
Industries	-	,,	,,	(,)	,,
Sappi		11,171,384	12,305,970	1,134,586	11,873,947
USG		498,623	574,893	76,270	539,897
Verso Duluth Mill		3,363,508	2,665,631	(697,877)	3,362,320
Specialty Minerals		269,022	189,411	(79,611)	225,320
Total Industries		15,302,537	15,735,905	433,368	16,001,484
Total Mustewater Treatment	-	27,185,635	27,476,740	291,105	27,774,273
				· · · · · · · · · · · · · · · · · · ·	
User Charges - Solid Waste		5,756,207	5,673,387	(82,820)	5,702,297
Service Fee - Solid Waste		2,600,000	2,587,586	(12,414)	2,648,079
Other Revenue					
District-Wide Allocation		355,000	355,001	1	355,001
Capacity Availability Fee		350,000	528,092	178,092	714,438
Earnings on Investments		751,000	542,300	(208,700)	923,647
Operating Grants		374,500	375,602	1,102	374,984
		1,131,226	1,212,482	81,256	1,134,952
Property Taxes		1,131,220	1,435,731	1,435,731	1,223,248
Capital Contributions		-	1,433,731	1,433,731	
Gain on Sale of Capital Asset		808,710	1,345,978	537,268	14,352 1,059,848
Miscellaneous Total Other Revenue		3,770,436	5,795,186	2,024,750	5,800,470
Total Ottler Reveilue		3,770,430	3,793,100	2,024,730	5,000,470
Total Revenue	\$	39,312,278	\$ 41,532,899	\$ 2,220,621	\$ 41,925,119

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DETAILED SCHEDULE OF EXPENSES COMPARED TO BUDGET – DEPARTMENTAL LEVEL YEAR ENDED DECEMBER 31, 2020 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED DECEMBER 31, 2019

		2020				
				Variance		2019
		Actual		Favorable		Actual
	Budget	Expenses	J)	Jnfavorable)		Expenses
Clean Water Production						
Salaries & Benefits	\$ 2,078,270	\$ 2,069,330	\$	8,940	\$	2,040,637
Electricity	1,849,889	1,455,859		394,030		1,567,297
Fuels	148,024	145,625		2,399		118,808
Chemicals	1,499,080	1,591,535		(92,455)		1,547,507
Other Operating Expenses	 351,596	322,795		28,801		350,538
Total Clean Water Production	5,926,859	5,585,144		341,715		5,624,787
Conveyance System						
Salaries & Benefits	541,161	532,113		9,048		512,486
Electricity	1,018,630	854,304		164,326		847,029
Other Operating Expenses	495,000	452,180		42,820		274,591
Total Conveyance System	2,054,791	1,838,597		216,194		1,634,106
Biosolids						
Salaries & Benefits	779,581	760,481		19,100		746,446
Other Operating Expenses	154,158	107,356		46,802		133,207
Total Biosolids	933,739	867,837		65,902		879,653
Environmental Programs Wastewater						
Salaries & Benefits	197,681	160,444		37,237		187,809
Operating Expenses	78,313	40,293		38,020		72,836
Total Environmental Programs Wastewater	275,994	200,737		75,257		260,645
Transfer Station						
Salaries & Benefits	64,737	59,688		5,049		70,807
Solid Waste Disposal	4,840,764	4,779,861		60,903		4,753,553
Operating Expenses	32,400	24,875		7,525		57,409
Total Transfer Station	4,937,901	4,864,424		73,477		4,881,769
Material Recovery Center						
Salaries & Benefits	488,376	486,474		1,902		493,291
Solid Waste Disposal	350,367	337,643		12,724		319,039
Contract Services	274,600	225,420		49,180		254,201
Operating Expenses	39,000	29,607		9,393		39,299
Total Material Recovery Center	1,152,343	1,079,144		73,199		1,105,830
-					_	

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DETAILED SCHEDULE OF EXPENSES COMPARED TO BUDGET – DEPARTMENTAL LEVEL (CONTINUED) YEAR ENDED DECEMBER 31, 2020 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED DECEMBER 31, 2019

Organics Actual Expenses Variance Favorable (Unfavorable) 2019 Actual Expenses Organics Salaries & Benefits \$ 220,035 \$ 212,125 \$ 7,910 \$ 219,060 Operating Expenses 116,400 99,036 17,364 97,051 Total Organics 336,435 311,161 25,274 316,111 Household Hazardous Waste 818ries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 56,043 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 Salaries & Benefits 452,617 419,476 33,141 410,302 Operating Expenses 452,617 419,476 33,141 410,302 Salaries & Benefits 1,547,280 (93,547) 16,36,894 Operating Expenses 1,547,280 (93,547) 1,636,894 Other Postemployment Benefits 1,547,280 1,93,717					2020				
Organics Salaries & Benefits \$ 220,035 \$ 212,125 \$ 7,910 \$ 219,060 Operating Expenses 116,400 99,036 17,364 97,051 Total Organics 336,435 311,161 25,274 316,111 Household Hazardous Waste Salaries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 70tal Household Hazardous Waste 859,527 915,570 (36,043) 799,000 Environmental Programs Solid Waste 859,527 915,570 33,141 410,302 410,302 410,302 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 799,000 100,302 127,202 377,825 791,7825 799,000 100,303 788,127 Business & Benefits 452,617 419,476 33,141 410,302 799,000 100,302 776,390 778,252 778,278 778,252 778			Pudgot			Favorable			Actual
Salaries & Benefits \$ 220,035 \$ 212,125 \$ 7,910 \$ 219,060 Operating Expenses 116,400 99,036 17,364 97,051 Total Organics 336,435 311,161 25,274 316,111 Household Hazardous Waste 336,435 391,1650 516,137 (124,487) 411,852 Salaries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 Operating Expenses 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits 1,547,280 1,640,827			Budget		Expenses	((Uniavorable)		Expenses
Operating Expenses 116,400 99,036 17,364 97,051 Total Organics 336,435 311,161 25,274 316,111 Household Hazardous Waste 8 8 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 Operating Expenses 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits 1,547,280 1,640,827 (23,795) (23,795) (65,098) Insurance 170,0		¢	220.025	C	212 125	¢.	7.010	¢.	210.060
Total Organics 336,435 311,161 25,274 316,111 Household Hazardous Waste Salaries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services Salaries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098		3		Э	,	Э		Þ	
Household Hazardous Waste Salaries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste Salaries & Benefits 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services Salaries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 29,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670 Other Operating Expenses 31,400 51,705 (20,305) 38,670 Other Operating Expenses 31,400 51,705 (20,305) 38,670 Other Operating Expenses 31,400 51,705 (20,305) 38,670									
Salaries & Benefits 467,877 399,433 68,444 387,148 Operating Expenses 391,650 516,137 (124,487) 411,852 Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services 58laries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 729,607 682,686 46,921 724,873 Total Business Services 729,607 682,686 46,921 724,873 Total Business Services 1,301,6	Total Organics		336,435		311,161		25,274		316,111
Operating Expenses 391,650 516,137 (124,487) 411,852 Total Houschold Hazardous Waste 859,527 915,570 (56,043) 799,000 Environmental Programs Solid Waste 859,527 915,570 (56,043) 799,000 Salaries & Benefits 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services 33,412 410,302 434,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services 23,795 (23,795) (65,094) (65,094) Other Postemployment Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits 1,720,00 153,713 16,287 162,120 Professional Services 729,607 682,686 46,921 724,873 Total	Household Hazardous Waste								
Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000	Salaries & Benefits		467,877		399,433		68,444		387,148
Total Household Hazardous Waste 859,527 915,570 (56,043) 799,000	Operating Expenses		391,650		516,137		(124,487)		411,852
Salaries & Benefits 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services \$80,000 \$1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance \$31,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 <td></td> <td></td> <td>859,527</td> <td></td> <td>915,570</td> <td></td> <td></td> <td></td> <td></td>			859,527		915,570				
Salaries & Benefits 452,617 419,476 33,141 410,302 Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services \$80,000 \$1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance \$31,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 <td>Environmental Programs Solid Waste</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Environmental Programs Solid Waste								
Operating Expenses 454,122 326,920 127,202 377,825 Total Environmental Programs Solid Waste 906,739 746,396 160,343 788,127 Business Services Salaries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance 3 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 275,0			452,617		419,476		33,141		410.302
Business Services 906,739 746,396 160,343 788,127 Business Services 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance 3 3 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2 2,269,686 2,169,097 100,589 2,081,82	Operating Expenses						,		
Salaries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance 8 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2 2,269,686 2,169,097 100,589 2,081,827 Repairs 275,000 178,392 96,6	Total Environmental Programs Solid Waste								
Salaries & Benefits 1,547,280 1,640,827 (93,547) 1,636,894 Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance 8 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2 2,269,686 2,169,097 100,589 2,081,827 Repairs 275,000 178,392 96,6	Business Services								
Other Postemployment Benefits - 23,795 (23,795) (65,098) Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance 3 450,000 488,738 (38,738) 481,020 Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2 226,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2 226,686 2,1			1,547,280		1,640,827		(93,547)		1,636,894
Insurance 170,000 153,713 16,287 162,120 Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705	Other Postemployment Benefits		-		23,795				
Professional Services 182,360 193,717 (11,357) 154,402 Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670			170,000		153,713		16,287		162,120
Operating Expenses 729,607 682,686 46,921 724,873 Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Professional Services		182,360		193,717		(11,357)		154,402
Total Business Services 2,629,247 2,694,738 (65,491) 2,613,191 Mechanical Maintenance Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Operating Expenses		729,607						
Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670									
Salaries & Benefits 1,301,619 1,244,693 56,926 1,231,134 Repairs 450,000 488,738 (38,738) 481,020 Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Mechanical Maintenance								
Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670			1,301,619		1,244,693		56,926		1,231,134
Contracted Services 418,300 361,149 57,151 275,804 Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Repairs		450,000		488,738		(38,738)		481,020
Other Operating Expenses 99,767 74,517 25,250 93,869 Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670			418,300		361,149		57,151		275,804
Total Mechanical Maintenance 2,269,686 2,169,097 100,589 2,081,827 Electrical Maintenance Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Other Operating Expenses		99,767		74,517		25,250		93,869
Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670			2,269,686		2,169,097		100,589		2,081,827
Salaries & Benefits 1,031,908 1,054,446 (22,538) 955,212 Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670	Electrical Maintenance								
Repairs 275,000 178,392 96,608 229,858 Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670			1,031,908		1,054,446		(22,538)		955,212
Contracted Services 68,000 127,370 (59,370) 143,746 Other Operating Expenses 31,400 51,705 (20,305) 38,670									
Other Operating Expenses 31,400 51,705 (20,305) 38,670	-		<i>'</i>				· · · · · · · · · · · · · · · · · · ·		

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DETAILED SCHEDULE OF EXPENSES COMPARED TO BUDGET – DEPARTMENTAL LEVEL (CONTINUED) YEAR ENDED DECEMBER 31, 2020 WITH COMPARATIVE ACTUAL AMOUNTS FOR YEAR ENDED DECEMBER 31, 2019

		2020		
			Variance	2019
		Actual	Favorable	Actual
	Budget	Expenses	(Unfavorable)	Expenses
Planning & Engineering	-			
Salaries & Benefits	\$ 1,105,844	\$ 984,147	\$ 121,697	\$ 965,838
Contracted Services	2,000	-	2,000	4,528
Operating Expenses	223,300	15,590	207,710	22,112
Total Planning & Engineering	1,331,144	999,737	331,407	992,478
Management Information System				
Salaries & Benefits	540,129	530,406	9,723	509,434
Contracted Services	209,579	205,494	4,085	165,441
Operating Expenses	103,375	159,245	(55,870)	74,061
Total Management Information System	853,083	895,145	(42,062)	748,936
Lab Services				
Salaries & Benefits	692,762	721,553	(28,791)	692,897
Contracted Services	137,000	132,651	4,349	138,065
Operating Expenses	197,700	237,142	(39,442)	108,278
Total Lab Services	1,027,462	1,091,346	(63,884)	939,240
Non-Departmental				
Depreciation	10,467,018	11,252,721	(785,703)	10,870,503
Interest and Bond Amortization Expense	742,821	717,299	25,522	525,160
Other Non-Departmental	-	1,005	(1,005)	375,412
Total Non-Departmental	11,209,839	11,971,025	(761,186)	11,771,075
Total Expenses	\$ 38,111,097	\$ 37,642,011	\$ 469,086	\$ 36,804,261

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED DECEMBER 31, 2020

Federal Grantor		Federal				Passed
Pass-Through Agency	Pass-Through	CFDA				Through to
Grant Program Title or Cluster Name	Grant Numbers	Number	Expenditures			Subrecipients
U.S. Environmental Protection Agency						
Passed Through Minnesota Department of Employment and Economic Development						
Capitalization Grants for Clean Water State Revolving						
Funds (Clean Water State Revolving Fund Cluster)						
Main Switchgear CHP	MPFA-CWRF-L-040-FY19	66.458	\$	1,225,521	\$	-
Oxygen Supply	MPFA-CWRF-L-041-FY19	66.458		2,529,799		-
Secondary Clarifier Tank Rehabilitation Phase 1	MPFA-CWRF-L-029-FY20	66.458		93,342		-
Miscellaneous Interceptors Phase 2	MPFA-CWRF-L-024-FY20	66.458		1,538,309		-
Screw Pump Phase 3	MPFA-CWRF-L-032-FY20	66.458		361,300		-
Building 11 Truck Drive Thru	MPFA-CWRF-L-018-FY21	66.458		627,959		-
Total U.S. Environmental Protection Agency			\$	6,376,230	\$	-

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS YEAR ENDED DECEMBER 31, 2020

1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by the Western Lake Superior Sanitary District. WLSSD's reporting entity is defined in Note 1 to the financial statements.

2. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal award activity of the Western Lake Superior Sanitary District under programs of the federal government for the year ended December 31, 2020. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of the Western Lake Superior Sanitary District, it is not intended to and does not present the financial position, changes in net position, or cash flows of the Western Lake Superior Sanitary District.

3. Summary of Significant Accounting Policies

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Negative amounts, if any, shown on the Schedule represent adjustments or credits made in the normal course of business to amounts reported as expenditures in prior years. WLSSD has elected to not use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.

4. Reconciliation to Comparative Statement of Revenues, Expenses, and Changes in Net Position and the Schedule of Expenditures of Federal Awards.

Expenditures under CFDA No. 66.458 are capitalized in capital assets on the financial statements. The funding received under this program is federal grant funding shown as additions to the long-term debt payable. Other federal grants are reported as intergovernmental grants or federal contributions.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED) YEAR ENDED DECEMBER 31, 2020

4. Reconciliation to Comparative Statement of Revenues, Expenses, and Changes in Net Position and the Schedule of Expenditures of Federal Awards (Continued)

Nonoperating Revenues: Intergovernmental Grants	\$ 375,602
Less: State Portion of Intergovernmental Grants	(375,602)
Federal Portion of Intergovernmental Grants	-
Capital Contributions - Federal	636,871
Public Facility Authority Loans	5,739,359
Expenditures Per Schedule of Expenditures of Federal Awards	\$ 6,376,230

STATISTICAL SECTION (Last Ten Fiscal Years) (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA STATISTICAL SECTION

This part of Western Lake Superior Sanitary District's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about WLSSD's overall financial health.

Contents

Financial Trends – Pages 83-87

These schedules contain trend information to help the reader understand how WLSSD's financial performance and well-being have changed over time.

Revenue Capacity – Pages 88-93

These schedules contain information to help the reader assess WLSSD's revenue sources for both wastewater and solid waste generators.

Debt Capacity – Pages 94-97

These schedules contain information to help the reader assess the affordability of WLSSD's current levels of outstanding debt and its ability to issue additional debt in the future.

Demographic and Economic Information – Pages 98-99

These schedules contain demographic and economic indicators to help the reader understand the environment within which WLSSD's financial activities take place.

Operating Information – Pages 100-102

These schedules contain service and infrastructure data to help the reader understand how the information in WLSSD's financial report relates to the services WLSSD provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FINANCIAL TRENDS NET POSITION BY COMPONENT LAST TEN FISCAL YEARS

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Primary Government										_
Net Investment in Capital Assets	\$ 49,950,104	\$ 49,064,740	\$ 47,992,524	\$ 48,967,570	\$ 44,836,109	\$ 47,270,315	38,115,671	\$ 36,164,851 \$	29,997,246	\$ 30,084,818
Restricted	24,850,375	22,685,349	20,429,722	19,491,242	18,940,444	16,442,502	14,820,100	12,976,368	11,540,636	10,610,737
Unrestricted	23,130,905	22,290,407	20,497,392	17,039,391	18,719,326	14,456,522	20,909,540	19,013,571	18,569,761	16,578,484
Total Primary Government Net Position	\$ 97,931,384	\$ 94,040,496	\$ 88,919,638	\$ 85,498,203	\$ 82,495,879	\$ 78,169,339	73,845,311	\$ 68,154,790 \$	60,107,643	\$ 57,274,039

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FINANCIAL TRENDS CHANGES IN NET POSITION LAST TEN FISCAL YEARS

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Operating Revenues	\$ 37,966,784	\$ 38,253,936	\$ 36,824,029	\$ 36,006,457	\$ 36,190,268	\$ 36,127,907 \$	34,789,658 \$	33,669,170 \$	33,458,313	\$ 32,326,890
Operating Expenses	36,924,712	36,279,101	35,227,114	34,367,185	34,360,782	33,007,154	31,934,715	30,900,132	33,874,716	32,258,678
Operating Income	1,042,072	1,974,835	1,596,915	1,639,272	1,829,486	3,120,753	2,854,943	2,769,038	(416,403)	68,212
Total Nonoperating Revenues/(Expenses)	1,413,085	1,922,775	1,475,280	1,026,976	839,987	575,120	247,707	(355,122)	(227,784)	(653,727)
Income/(Loss) before Capital Contributions	2,455,157	3,897,610	3,072,195	2,666,248	2,669,473	3,695,873	3,102,650	2,413,916	(644,187)	(585,515)
Capital Contributions	1,435,731	1,223,248	349,240	336,076	1,657,067	6,613,299	2,587,871	5,633,231	3,477,791	2,810,425
Change in Net Position	\$ 3,890,888	\$ 5,120,858	\$ 3,421,435	\$ 3,002,324	\$ 4,326,540	\$ 10,309,172 \$	5,690,521 \$	8,047,147 \$	2,833,604	\$ 2,224,910

(Unaudited)

Source: Finance Department Western Lake Superior Sanitary District

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FINANCIAL TRENDS OPERATING REVENUES BY SOURCE/USER LAST TEN FISCAL YEARS

		2020	2019	2018		2017		2016	2015	2014	2013	2012	2011
User Charges - Municipals	\$	11,740,835	\$ 11,772,789	\$ 11,220,492	\$	11,189,619	\$	11,044,313	\$ 10,821,814	\$ 10,981,475	\$ 10,672,342	\$ 10,526,169	\$ 10,440,677
User Charges - Industries		15,735,905	16,001,484	15,565,523		15,229,129		15,659,865	15,975,134	15,614,050	15,070,681	15,038,776	14,227,532
User Charges - Solid Waste		5,673,387	5,702,297	5,585,909		5,473,131		5,307,961	5,164,712	4,835,687	4,570,310	4,545,310	4,536,288
Service Fee - Solid Waste		2,587,586	2,648,079	2,638,047		2,568,132		2,513,802	2,394,847	2,028,723	1,994,058	1,901,714	1,888,847
District-Wide Allocation		355,001	355,001	354,999		354,998		354,998	355,001	355,000	355,000	355,000	354,999
Capacity availability charges		528,092	714,438	471,143		362,374		424,504	603,542	373,218	319,979	390,732	197,011
Other Revenue		1,345,978	1,059,848	987,916		829,074		884,825	812,857	601,505	686,790	700,612	681,536
TOTAL REVENUES	\$	37,966,784	\$ 38,253,936	\$ 36,824,029	\$	36,006,457	\$	36,190,268	\$ 36,127,907	\$ 34,789,658	\$ 33,669,160	\$ 33,458,313	\$ 32,326,890
	-			WASTEWAT	ER	TREATMEN	ΓRE	EVENUES					
City of Duluth	\$	9,457,125	\$ 9,275,062	\$ 8,881,800	\$	8,854,932	\$	8,838,483	\$ 8,703,174	\$ 8,754,255	\$ 8,476,560	\$ 8,396,632	\$ 8,369,863
City of Cloquet		866,857	984,427	873,786		895,054		852,182	804,499	907,795	904,914	887,043	841,136
City of Proctor		309,293	322,799	359,284		336,941		288,120	285,693	277,814	269,237	259,764	272,253
City of Hermantown		458,868	493,274	461,668		430,969		433,729	413,498	412,713	402,416	373,241	383,869
City of Scanlon		105,459	123,707	107,780		119,565		103,064	98,257	98,905	87,576	87,721	72,060
Thomson Township (Esko)		144,175	138,209	130,222		132,220		124,094	119,472	121,268	128,901	124,192	112,209
City of Carlton		121,297	116,786	106,784		111,426		95,485	103,128	105,765	113,955	115,298	106,803
Twin Lakes Township		42,950	70,663	74,570		68,963		76,381	72,653	72,947	70,009	69,203	66,211
City of Wrenshall		22,012	23,372	16,856		23,671		19,155	18,123	21,145	19,733	20,419	19,797
City of Thomson		7,989	9,004	7,363		8,516		7,960	8,158	8,435	6,766	7,965	9,043
Jay Cooke State Park		4,626	3,549	4,098		4,177		4,411	4,031	3,916	5,389	4,514	5,715
North Shore		43,245	44,549	41,959		43,768		39,971	37,768	40,795	38,768	42,039	40,089
Knife River		16,021	15,862	15,026		15,713		15,161	16,110	16,024	15,397	13,943	12,720
Oliver		16,677	16,798	16,577		16,422		16,512	15,504	15,730	15,851	15,986	14,888
Pike Lake		61,114	67,458	60,379		60,621		56,509	54,418	57,388	57,480	51,193	49,824
Rice Lake Township		47,609	52,323	47,365		48,247		46,355	43,254	42,672	37,031	37,802	41,820
MPCA Landfill		10,673	10,349	10,381		13,964		20,050	19,027	19,446	18,307	15,703	19,568
Midway		4,845	4,598	4,594		4,450		6,691	5,047	4,462	4,052	3,511	2,809
Sappi		12,305,970	11,873,947	11,254,946		10,211,714		10,797,398	11,320,770	10,997,029	10,316,597	10,113,723	9,582,559
Georgia Pacific		-	-	-		-		450,031	75,303	86,763	88,655	336,611	390,785
Specialty Minerals		189,411	225,320	246,412		432,453		314,281	306,127	277,431	256,151	262,070	245,443
USG		574,893	539,897	505,893		482,540		447,148	434,128	454,045	441,514	577,912	666,036
Verso Duluth Mill		2,665,631	3,362,320	3,558,272		4,102,422		3,651,007	3,838,806	3,798,782	3,967,764	3,748,460	3,342,709
TOTAL	\$	27,476,740	\$ 27,774,273	\$ 26,786,015	\$	26,418,748	\$	26,704,178	\$ 26,796,948	\$ 26,595,525	\$ 25,743,023	\$ 25,564,945	\$ 24,668,209

Source: Finance Department Western Lake Superior Sanitary District

(Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FINANCIAL TRENDS OPERATING EXPENSES BY FUNCTION/OBJECT LAST TEN FISCAL YEARS

OPERATING EXPENSES BY FUNCTION

2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
5,585,144	\$ 5,624,787	\$ 5,390,151	\$ 6,034,230	\$ 6,024,619	\$ 6,229,601	\$ 5,824,491	\$ 6,347,783	\$ 5,688,465	\$ 5,510,888
867,837	879,653	846,200	851,294	813,721	810,664	854,261	907,350	862,810	895,475
1,838,597	1,634,106	1,926,426	2,013,248	1,880,632	1,711,154	1,703,730	1,713,204	1,707,253	1,764,808
3,581,010	3,449,313	3,704,341	3,587,510	3,188,980	3,153,255	3,382,574	3,401,042	3,252,447	3,138,892
200,737	260,645	270,960	260,184	266,978	258,335	-	-	-	-
4,864,424	4,881,769	4,805,257	4,708,137	4,642,832	4,466,327	4,172,445	4,055,294	4,047,388	4,028,913
1,079,144	1,105,830	1,066,107	993,432	989,395	802,163	666,854	578,113	591,997	576,333
-	-	-	-	-	-	238,503	211,108	227,551	238,740
311,161	316,111	321,619	322,505	317,062	299,788	268,421	260,950	258,449	249,141
915,570	799,000	862,273	845,569	806,455	794,486	699,090	545,644	581,998	624,457
746,396	788,127	705,837	709,284	800,364	722,763	-	-	-	-

2,539,976

956,507

635,171

1,004,712

9,483,767

1,550

2,286,026

956,968

541,466

820,101

822,281

8,292,394

2,269,301

911,048

574,900

754,298

769,775

(61,388)

8,185,002

2,169,890

939,695

538,013

786,920

806,422

799,235

9,956,865

2,360,201

927,151

532,296

798,420

870,357

9,565,029

2,370,284

957,315

548,925

827,145

9,258,381

Tion Departmental	 11,233,720	11,210,710	10,072,002	7,570,570	7,105,707	7,230,301	0,272,371	0,100,002	7,750,005	7,505,027
TOTAL OPERATING EXPENSES	\$ 36,924,712	36,279,101 \$	35,227,114 \$	34,919,383 \$	34,351,171 \$	33,212,136 \$	31,529,605 \$	31,423,424 \$	33,215,398 \$	32,081,101
			OPER	RATING EXPENS	ES BY OBJECT					
Salaries & Wages	\$ 8,087,366	7,672,148 \$	7,350,891 \$	7,194,814 \$	7,071,240 \$	6,903,556 \$	6,975,215 \$	6,900,192 \$	6,806,685 \$	6,613,152
Fringe Benefits	3,188,270	3,387,251	2,957,164	3,488,123	3,657,383	3,175,454	2,941,901	2,944,303	2,884,596	2,930,349
Other Postemployment Benefits	23,795	(65,098)	52,415	8,074	19,534	21,122	18,283	21,077	12,096	42,609
Utilities	3,010,477	3,085,486	3,459,444	3,464,940	3,541,246	3,505,714	3,700,199	3,370,544	3,543,347	3,486,714
Chemicals	1,591,535	1,547,507	1,226,341	1,056,996	1,344,749	1,499,679	1,641,306	1,499,728	1,890,249	1,305,413
Repairs	904,116	752,795	1,064,553	921,948	890,618	866,524	859,868	996,630	1,016,249	897,277
Supplies	452,790	415,100	454,565	411,641	439,478	478,009	477,780	433,374	405,878	394,595
Contract Services	2,012,430	1,809,851	2,168,394	2,033,056	1,784,494	1,535,534	1,519,373	1,223,816	1,678,153	1,622,587
Solid Waste Disposal	5,114,330	5,076,941	5,007,245	4,912,086	4,830,222	4,638,046	4,340,380	4,219,771	4,509,460	4,192,071
Other	 1,286,881	1,726,617	1,461,721	1,297,137	1,298,051	1,125,135	1,168,016	1,105,695	1,171,138	1,208,882
Subtotal Expenses Before Depreciation	25,671,990	25,408,598	25,202,733	24,788,815	24,877,015	23,748,773	23,642,321	22,715,130	23,917,851	22,693,649
Depreciation/Amortization	 11,252,722	10,870,503	10,024,381	9,578,370	9,483,767	9,258,381	8,292,394	8,185,002	9,956,865	9,565,029
TOTAL OPERATING EXPENSES	\$ 36,924,712	36,279,101 \$	35,227,114 \$	34,367,185 \$	34,360,782 \$	33,007,154 \$	31,934,715 \$	30,900,132 \$	33,874,716 \$	32,258,678

2,430,872

983,224

715,643

885,881

9,578,370

44,475

2,557,670

1,040,360

729,184

884,172

10,072,082

Source: Finance Department Western Lake Superior Sanitary District

2020

2,694,738

999,737

895,145

1,091,346

11,253,726

2,613,191

992,478

748,936

939,240

11,245,915

Clean Water Production

Material Recovery Center

Household Hazardous Waste

Environmental Programs Grants

Environmental Programs Wastewater

Environmental Programs Solid Waste

Conveyance System

Biosolids

Maintenance

Recycling

Organics

Transfer Station

Business Services

Non-Departmental

Lab Services

Flood

Planning & Engineering

Management Information

Environmental Programs

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA FINANCIAL TRENDS NONOPERATING REVENUES AND EXPENSES LAST TEN FISCAL YEARS

	2020	2019	2018	2017	2016		2015		2014		2013		2012		2011
Earnings on Investments	\$ 542,300	\$ 923,647	\$ 600,878	\$ 294,140	\$ 156,954	\$	83,444	\$	45,763	\$	50,639	\$	28,406	\$	24,668
Gain/(Loss) on Sale of Capital Assets	-	14,352	14,130	5,181	2,550		19,863		21,782		8,185		6,111		31,876
Operating Grants	375,602	374,984	390,401	395,190	420,717		406,338		455,328		344,267		392,121		382,969
Property Taxes	1,212,482	1,134,952	1,130,463	1,105,907	1,100,263		1,108,655		798,705		798,391		805,338		803,970
Interest Expense (1)	(717,299)	(525,160)	(660,592)	(772,579)	(840,497)	(1,042,621)	(1,073,871)	(1,556,604)	(1,434,070)	(1	,876,762)
Total Nonoperating Revenues/(Expenses)	\$ 1,413,085	\$ 1,922,775	\$ 1,475,280	\$ 1,027,839	\$ 839,987	\$	575,679	\$	247,707	\$	(355,122)	\$	(202,094)	\$	(633,279)

(Unaudited)

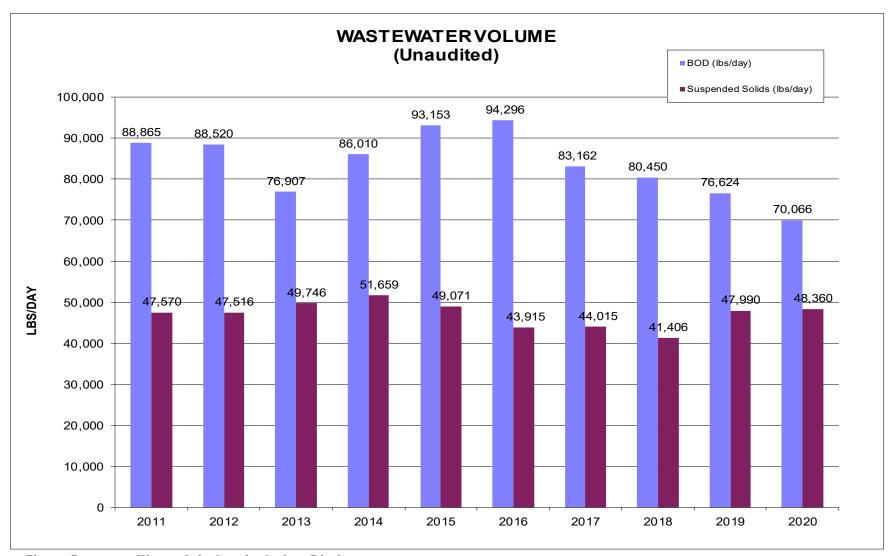
(1) - Net of capitalized amounts

Source: Finance Department Western Lake Superior Sanitary District

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA REVENUE CAPACITY WASTEWATER OPERATIONS TOTAL WASTEWATER TREATED BY BILLING PARAMETERS LAST TEN FISCAL YEARS

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
MUNICIPALITIES										
Flow (million gal/day)	13.83	16.78	14.21	16.83	15.88	15.19	17.12	15.17	15.18	15.69
BOD (lbs/day)	18,264	17,251	18,116	17,646	17,573	18,072	17,533	17,748	17,755	19,048
Suspended Solids (lbs/day)	23,869	22,598	21,289	21,182	22,002	22,330	22,902	22,439	22,813	24,445
INDUSTRIES										
Flow (million gal/day)	19.27	20.91	21.61	21.60	21.08	21.32	20.92	19.93	20.49	20.34
BOD (lbs/day)	51,802	59,373	62,334	65,516	76,723	75,081	68,477	59,159	70,765	69,817
Suspended Solids (lbs/day)	24,491	25,392	20,117	22,833	21,913	26,741	28,757	27,307	24,703	23,125
TOTAL WASTEWATER										
Flow (million gal/day)	33.09	37.69	35.82	38.43	36.96	36.51	38.04	35.10	35.67	36.03
BOD (lbs/day)	70,066	76,624	80,450	83,162	94,296	93,153	86,010	76,907	88,520	88,865
Suspended Solids (lbs/day)	48,360	47,990	41,406	44,015	43,915	49,071	51,659	49,746	47,516	47,570
Source: Finance Department Western	Lake Superior Sanit	tary District							J)	Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA WASTEWATER VOLUME LAST TEN FISCAL YEARS



Source: Finance Department Western Lake Superior Sanitary District

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA REVENUE CAPACITY WASTEWATER OPERATIONS OPERATIONS AND MAINTENANCE UNIT COSTS LAST TEN FISCAL YEARS

	2	.020	2019	201	8	2017	2016	2015	2014	20	013	2012		2011
Flow (cost/1000gal)	\$	0.6232 \$	0.5558	\$ 0.5	5759 \$	0.5338	\$ 0.5472	\$ 0.5717	0.5438	\$	0.5567	\$ 0.5564	\$	0.5103
Excess Flow (cost/1000 gal)	\$	0.0251 \$	0.0265	\$ 0.0)199 \$	0.0193	\$ 0.0193	\$ 0.0243	\$ 0.0208	\$	0.0203	\$ 0.0175	\$	0.0167
BOD (cost/lb)	\$	0.1987 \$	0.1847	\$ 0.	625 \$	0.1557	\$ 0.1432	\$ 0.1509	\$ 0.1632	\$	0.1777	\$ 0.1501	\$	0.1462
Suspended Solids (cost/lb)	\$	0.2884 \$	0.2951	\$ 0.3	3120 \$	0.2930	\$ 0.3026	\$ 0.2777	\$ 0.2701	\$	0.2664	\$ 0.2701	\$	0.2614
Domestic Equivalent (Cost/1000gal)	\$	1.95 \$	1.87	\$	1.88 \$	5 1.78	\$ 1.78	\$ 1.77	\$ 1.73	\$	1.76	\$ 1.73	\$	1.67
													(Uı	naudited)

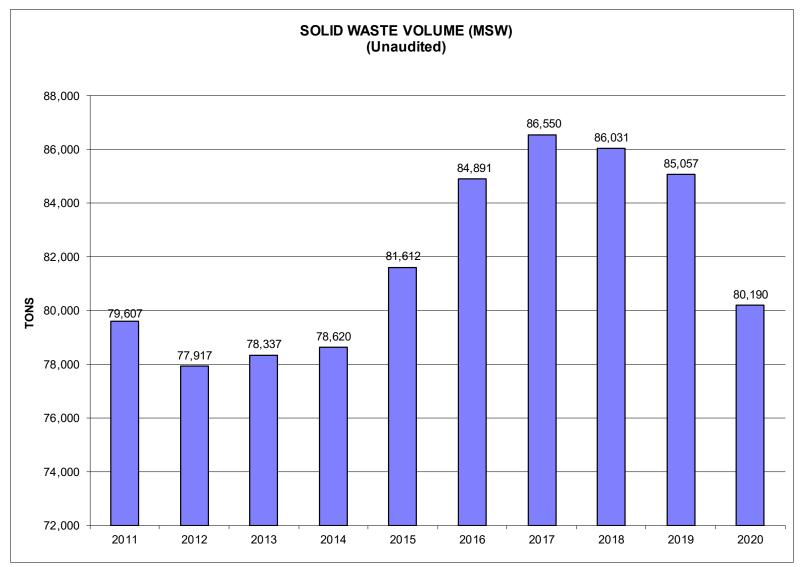
Source: Finance Department Western Lake Superior Sanitary District

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA REVENUE CAPACITY SOLID WASTE OPERATION SOLID WASTE VOLUME (MSW) AND TIPPING FEE LAST TEN FISCAL YEARS

_	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
VOLUME (Tons)										
District (St. Louis County)	47,847	48,387	47,761	48,184	53,609	51,600	52,664	52,458	51,249	51,648
Carlton County	13,130	15,024	15,332	15,187	14,617	13,684	13,009	12,392	11,735	13,012
Itasca County	-	-	-	-	499	-	-	-	-	-
Lake County	6,906	7,014	6,935	7,017	6,961	6,334	5,051	5,015	5,364	5,419
Cook County	3,086	3,606	3,466	3,479	3,249	3,096	2,608	3,157	3,636	3,613
City of Superior	9,221	11,026	12,537	12,683	5,956	6,898	5,288	5,315	5,933	5,915
TOTAL VOLUME	80,190	85,057	86,031	86,550	84,891	81,612	78,620	78,337	77,917	79,607
Tipping Fee (Per Ton) Transfer Station \$	50.17 \$	49.43 \$	49.30 \$	48.55 \$	48.02 \$	48.23 \$	47.75 \$	47.11 \$	46.34 \$	45.24
Source: Finance Department Western Lake	Superior Sanita	ry Dietrict							(II)	andited)

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA SOLID WASTE VOLUME (MSW) LAST TEN FISCAL YEARS



Source: Finance Department Western Lake Superior Sanitary District

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA PRINCIPAL REVENUE PAYERS CURRENT YEAR AND NINE YEARS AGO

	 Fiscal Year 2	020	 Fiscal Year 2	011
Customer	Amount	%	Amount	%
City of Duluth	\$ 9,457,125	24.91%	\$ 8,369,863	25.89%
Sappi Cloquet LLC	12,305,970	32.41%	9,582,559	29.64%
Verso Duluth Mill	2,665,631	7.02%	3,342,709	10.34%
Waste Management	1,764,580	4.65%	1,204,401	3.73%
Subtotal	26,193,306	68.99%	22,499,532	69.60%
Balance from Other Customers	11,773,478	31.01%	9,827,358	30.40%
Grand Total User Charges	\$ 37,966,784	100.00%	\$ 32,326,890	100.00%

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEBT ACTIVITY RATIO OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

FISCAL YEAR	GENERAL OBLIGATION BONDS	TAXABLE REVENUE NOTES	UNAMORTIZED PREMIUM	UNAMORTIZED DISCOUNT	TOTAL DEBT	PER CAPITA	AS A SHARE OF PERSONAL INCOME
2011	\$ 31,760,000 \$	32,926,538	\$ 78,262	\$ (78,106)	\$ 64,686,694	\$ 369	1.07%
2012	32,785,000	17,194,114	68,164	(61,077)	49,986,201	355	1.02%
2013	28,770,000	22,414,032	58,066	(46,142)	51,195,956	387	1.07%
2014	24,770,000	22,278,322	47,967	(33,274)	47,063,015	342	0.90%
2015	20,735,000	29,081,151	37,869	(22,574)	49,831,446	362	0.96%
2016	16,570,000	33,415,388	27,771	(14,145)	49,999,014	361	0.87%
2017	12,240,000	32,762,796	27,771	(14,145)	45,016,422	325	0.78%
2018	8,270,000	38,421,524	17,672	(7,979)	46,701,217	337	0.77%
2019	4,475,000	48,716,689	7,574	(3,791)	53,195,472	382	0.83%
2020	1,495,000	50,948,479	-	(1,463)	52,442,016	376	0.79%

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEBT ACTIVITY NET TAX CAPACITY AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

	 REAL PRO	OPERT	Y	PERSONAL	PROP	ERTY	TOTAI	_	
FISCAL YEAR	NET TAX CAPACITY		STIMATED RKET VALUE	NET TAX CAPACITY		ESTIMATED ARKET VALUE	NET TAX CAPACITY		ESTIMATED RKET VALUE
2011	\$ 100,097,682	\$	9,435,714,800	\$ 4,895,657	\$	259,451,700	\$ 104,993,339	\$	9,695,166,500
2012	97,635,860		9,264,971,300	5,187,172		274,235,600	102,823,032		9,539,206,900
2013	100,424,810		9,384,243,720	5,552,595		292,833,500	105,977,405		9,677,077,220
2014	103,478,455		9,622,916,600	5,911,053		311,435,400	109,389,508		9,934,352,000
2015	108,497,319		9,979,669,500	6,254,074		327,931,100	114,751,393		10,307,600,600
2016	112,289,003		10,253,508,300	6,297,512		331,781,300	118,586,515		10,585,289,600
2017	119,520,494		10,872,660,000	6,704,285		351,925,250	126,224,779		11,224,585,250
2018	126,958,052		11,448,399,200	6,711,687		352,804,450	133,669,739		11,801,203,650
2019	136,084,406		12,034,542,490	6,262,163		332,379,500	142,346,569		12,366,921,990
2020	140,510,678		12,595,214,100	6,472,263		343,293,200	146,982,941		12,938,507,300

Source: St. Louis County and Carlton County Auditors' Office

(Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEBT ACTIVITY NET GENERAL BONDED DEBT RATIOS LAST TEN FISCAL YEARS

_	POPULATION	ET TAX APACITY	GROSS BONDED DEBT	DEBT SERVICE FUNDS AVAILABLE	NET BONDED DEBT	RATIO OF NET BONDED DEBT TO NET TAX CAPACITY	NET BONDED DEBT PER CAPITA	RATIO OF NET BONDED DEBT TO ESTIMATED MARKET VALUE
2011	138,061	\$ 104,993,339	\$ 48,954,114	\$ 10,610,737	\$ 38,343,377	36.52%	\$ 277.70	0.40%
2012	137,650	102,823,032	53,273,770	11,540,636	41,733,134	40.59%	303.18	0.44%
2013	137,519	105,977,405	51,184,032	12,613,621	38,570,411	36.39%	280.47	0.40%
2014	137,684	109,389,508	47,048,322	13,694,844	33,353,478	30.49%	242.25	0.34%
2015	138,245	114,751,393	49,816,151	14,409,109	35,407,042	30.86%	256.11	0.34%
2016	138,492	118,586,515	49,985,388	15,706,049	34,279,339	28.91%	247.52	0.32%
2017	138,536	126,224,779	45,016,422	16,389,100	28,627,322	22.68%	206.64	0.26%
2018	138,735	133,669,739	46,701,217	17,667,918	29,033,299	21.72%	209.27	0.25%
2019	139,302	142,346,569	53,195,472	18,502,801	34,692,671	24.37%	249.05	0.28%
2020	139,302	146,982,941	52,442,016	19,247,097	33,194,919	22.58%	238.29	0.26%

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEBT ACTIVITY PLEDGED REVENUE COVERAGE LAST TEN FISCAL YEARS

		DIRECT		ET REVENUE AVAILABLE	DEBT	SEF	RVICE REQUIREME	ENTS		
FISCAL YEAR	GROSS REVENUE	OPERATING EXPENSES(1)	DE	FOR EBT SERVICE	PRINCIPAL		INTEREST		TOTAL	COVERAGE
2011	\$ 33,570,373	\$ 22,693,649	\$	10,876,724	\$ 5,412,600	\$	1,627,237	\$	7,039,837	155%
2012	34,690,289	23,917,851		10,772,438	5,707,604		1,237,478		6,945,082	155%
2013	34,870,652	22,715,130		12,155,522	5,753,364		1,132,452		6,885,816	177%
2014	36,111,236	23,642,321		12,468,915	5,810,592		1,130,292		6,940,884	180%
2015	37,746,207	23,748,773		13,997,434	8,871,950		1,052,390		9,924,340	141%
2016	37,870,752	24,877,015		12,993,737	8,917,766		937,413		9,855,179	132%
2017	37,806,875	24,788,815		13,018,060	7,376,317		815,661		8,191,978	159%
2018	38,959,901	25,155,032		13,804,869	7,219,000		719,677		7,938,677	174%
2019	40,701,871	25,033,186		15,668,685	7,840,494		674,998		8,515,492	184%
2020	40,097,168	25,670,986		14,426,182	7,741,774		701,857		8,443,631	171%

(1) Depreciation and amortization expenses have been excluded.
Source: Finance Department Western Lake Superior Sanitary District

(Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEMOGRAPHIC AND ECONOMIC INFORMATION DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

				UNEMPLO	YMENT
FISCAL		PERSONAL	PER CAPITA	RATE	(3)
YEAR	POPULATION (1)	INCOME	PERSONAL INCOME (2)	LOCAL	STATE
2011	138,061	4,797,067,506	34,746	6.70%	5.80%
2012	137,650	4,988,711,300	36,242	6.50%	5.80%
2013	137,519	5,249,237,749	38,171	5.60%	4.30%
2014	137,684	5,423,510,444	39,391	4.40%	3.60%
2015	138,248	5,228,815,856	37,822	5.50%	3.70%
2016	138,492	5,750,603,316	41,523	5.60%	4.10%
2017	138,536	5,798,701,252	41,857	4.30%	3.30%
2018	138,735	6,033,862,620	43,492	3.90%	2.80%
2019	139,302	6,442,717,500	46,250	4.50%	3.30%
2020	139,302	6,638,297,508		5.70%	6.50%

(Unaudited)

Sources: (1) Minnesota State Demographers Office

- (2) Bureau of Economic Analysis Regional Metropolitan Statistical Area
- (3) Minnesota Department of Employment and Economic Development

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA DEMOGRAPHIC AND ECONOMIC INFORMATION PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO

Fiscal Year 2020

Fiscal Year 2011

			Percentage of Total			
Employer	Employees (1)	Rank	Employment	Employees	Rank	Employment
Essentia Health (SMDC Health System)	6,513	1	4.71%	5,168	1	4.02%
St. Luke's Hospital	2,249	2	1.62%	1,602	4	1.25%
Miner's Inc.	1,990	3	1.44%			
St. Louis County	1,990	4	1.44%	1,956	2	1.52%
Duluth Public Schools	1,450	5	1.05%	1,426	5	1.11%
Allete (MN Power)	1,314	6	0.95%	1,419	6	1.11%
Duluth Air National Guard Base	1,068	7	0.77%	1,068	8	0.83%
Cirrus Aircraft	1,000	8	0.72%			
United Health Care	999	9	0.72%	1,362	7	1.06%
University of Minnesota Duluth	953	10	0.69%	1,700	3	1.32%
Totals	19,526	-	14.11%	15,701	-	12.22%

(Unaudited)

Source: Finance Department Western Lake Superior Sanitary District

(1) Northland Connection

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA OPERATING INFORMATION NUMBER OF EMPLOYEES BY IDENTIFIABLE ACTIVITY LAST TEN FISCAL YEARS

	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	
WASTEWATER											
Clean Water	18.10	18.31	18.14	18.57	19.74	19.69	19.12	18.04	20.14	16.23	
Conveyance	4.30	4.30	4.30	4.30	4.30	4.42	4.30	4.30	4.27	4.30	
Biosolids	7.09	7.05	7.08	7.08	7.08	7.10	7.28	7.71	7.85	8.38	
Maintenance	-	-	20.99	21.10	20.33	21.03	24.01	26.18	24.12	22.89	
Mechanical Maintenance	12.09	13.30	-	-	-	-	-	-	-	_	
Electrical Maintenance	10.09	9.30	-	-	-	-	-	-	-	-	
Environmental Programs	1.70	1.95	1.95	1.95	2.45	2.45	-	-	-	-	
Subtotal	53.37	54.21	52.46	53.00	53.90	54.69	54.71	56.23	56.38	51.80	
SOLID WASTE											
Transfer Station	0.50	0.44	0.50	0.50	0.50	0.50	0.40	0.40	0.40	0.40	
MRC	7.43	7.76	7.07	7.17	7.50	6.44	4.99	4.39	4.01	3.92	
Household Hazardous Waste	4.43	3.42	4.46	4.47	4.47	4.05	4.40	4.30	3.94	4.52	
Organics	2.00	1.99	2.02	1.50	1.50	1.50	1.40	1.40	1.40	1.25	
Environmental Programs	4.03	4.05	3.32	4.01	3.49	3.40	-	-	-	-	
Recycling	-	-	-	-	-	-	0.40	0.40	0.40	0.40	
Subtotal	18.39	17.66	17.37	17.65	17.46	15.89	11.59	10.89	10.15	10.49	
ADMINISTRATION											
Business Services	11.48	12.35	11.71	11.43	11.67	10.33	10.44	9.83	11.40	13.29	
Planning & Engineering	8.00	8.00	8.75	9.00	7.34	8.68	9.00	8.87	9.00	9.00	
Environmental Programs	0.00	0.00	0.00	0.00	0.00	-	5.96	5.94	5.93	6.02	
Management Information Systems	5.00	5.00	5.00	5.00	3.68	4.00	4.29	5.10	4.43	4.00	
Lab	5.99	6.00	6.00	6.00	7.35	7.00	6.00	6.00	6.34	6.00	
Subtotal	30.47	31.35	31.46	31.43	30.04	30.01	35.69	35.74	37.10	38.31	
Total Employees	102.23	103.22	101.29	102.08	101.40	100.59	101.99	102.86	103.63	100.60	

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA OPERATING INFORMATION OPERATING INDICATORS – WASTEWATER OPERATIONS LAST TEN FISCAL YEARS

VOLUME					RATES							
	FLOW	BOD	TSS		FLOW		PEAK FLOW *			BOD		TSS
FISCAL YEAR	MG/D	LBS/DAY	LBS/DAY		Cost/1000 Gal		Cost/1000 Gal			Cost/Lb		Cost/Lb
2020	33.09	70,066	48,360	9	\$	0.6232	\$	0.0251	\$	0.1987	\$	0.2884
2019	37.69	76,624	47,990			0.5558	·	0.0265	·	0.1847		0.2951
2018	35.82	80,450	41,406			0.5759		0.0199		0.1625		0.3120
2017	38.43	83,162	44,015			0.5338		0.0193		0.1557		0.2930
2016	36.96	94,296	43,915			0.5472		0.0193		0.1432		0.3026
2015	36.51	93,153	49,071			0.5717		0.0243		0.1509		0.2777
2014	38.04	86,010	51,659			0.5438		0.0208		0.1632		0.2701
2013	35.10	76,907	49,746			0.5567		0.0203		0.1777		0.2664
2012	35.67	88,520	47,516			0.5564		0.0175		0.1501		0.2701
2011	36.03	88,865	47,570			0.5103		0.0167		0.1462		0.2614

Source: Finance Department Western Lake Superior Sanitary District (Unaudited)

WESTERN LAKE SUPERIOR SANITARY DISTRICT DULUTH, MINNESOTA OPERATING INFORMATION CAPITAL ASSET STATISTICS – WATERWATER OPERATIONS LAST TEN FISCAL YEARS

_	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011
Wastewater										
Sanitary Sewers (miles)	74.560	74.560	74.560	74.390	74.620	74.330	74.260	74.667	74.667	74.667
Treatment Capacity (MGD)	48.40	48.40	48.40	48.40	48.40	48.40	48.40	48.40	48.40	48.40
BOD Treatment Capacity (Lbs/Day)	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000